

THE **OPLAN** FOUNDATION

www.oplan.org

Open Public Local Access Networks (OPLAN)

The Benefit to Communities

Munich, Germany: 26th - 27th February 2007

Malcolm Matson

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THE **OPLAN** FOUNDATION

opening minds to open networks

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THE **OPLAN** FOUNDATION

opening minds to open networks

... an international not-for-profit educational foundation and 'think-tank' founded in 2004 by Malcolm Matson

OBJECTS

".... to advance the education of the public about all aspects relating to digital technologies and their social and economic benefits particularly as deployed in an open public local access network (OPLAN)"

www.oplan.org

3 STRATEGIES

- a meta-community and resource for OPLANs actual/aspiring
- unequivocal advocacy & education 'opening minds to open networks'
- provide support and seed funding for OPLANs in developing world 'watering the grass routers'





opening minds to open networks





September 2005 – appointed to advise The World Bank on open public local access networks (OPLANs) and in particular, their deployment in the developing world. Report *available at*

www.oplan.org

Register as an individual, organisation or network



So what is an OPLAN?

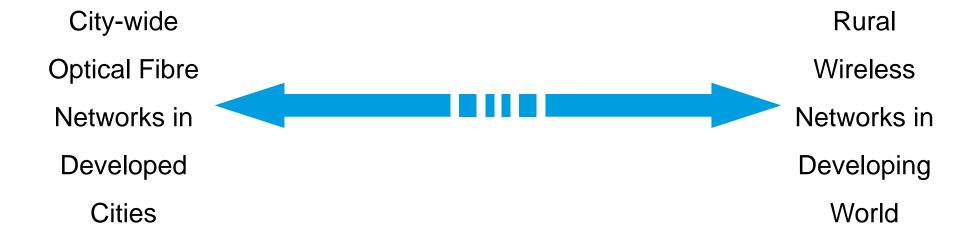
Open Public Local Access Network

- is a network of truly 'broadband' capacity i.e. where the bandwidth capacity is dictated by nothing other than physical characteristics of the deployed technologies (neutral)
- dedicated to serving a local geographic community ranging from a street or business park to an entire town or city
- provides abundant low cost access to connectivity on an 'end-to-end' and symmetrical basis throughout that community
- is a 'public utility' in that it is available for use by any party located within the community it serves: public and private, business and residential
- affords global internet access through competing third-party carriers/service providers
- does not differentiate between 'content creators' and 'content consumers' and their 'bits'
- provides infrastructure which is open to all and is owned and controlled independently of any service or content which uses it
- is structured, financially and legally, and configured with management and governance measures which serve the 'common good' and assures the primary short and long term 'value and benefit' rests locally with users
- end-user 'access' charges are broadly based on servicing capital and maintenance costrecovery
- is funded by the private sector not a backdoor to re-nationalisation or state control



So what is an OPLAN?

Open Public Local Access Network



Both are part of the same 'global revolution'



Open Networks - a next step in Human Social Evolution

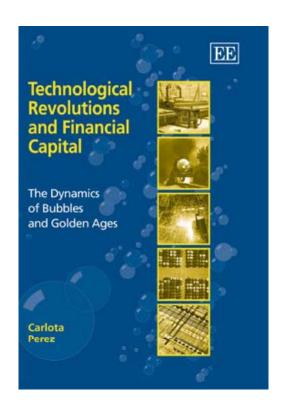
- a historical context and perspective gives understanding
- disruptive and abundant digital technologies driving change
- our local economies will prosper using them
- our cities, citizens and societies will flourish with them
- the human spirit and relationships will thrive through them



Open Networks - a next step in Human Social Evolution

a historical context and perspective gives understanding





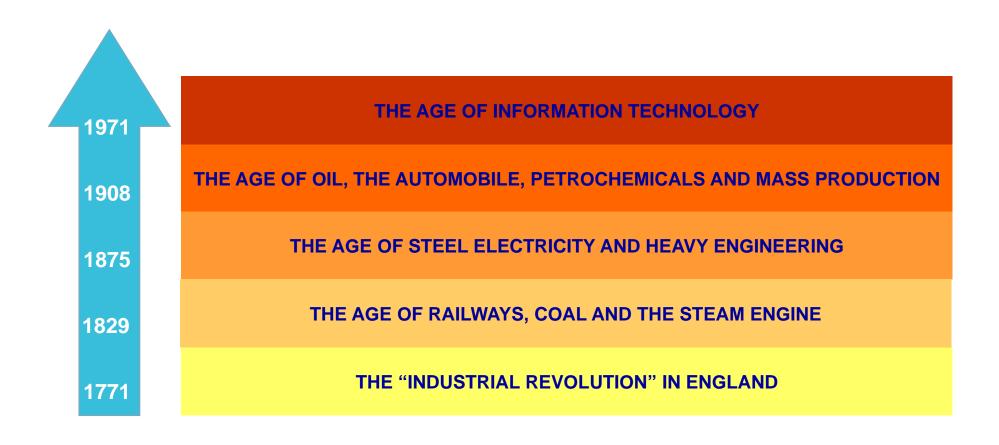
Brilliant economic analysis of previous 'industrial revolutions'

Carlota Pérez



FIVE TECHNOLOGICAL REVOLUTIONS IN 200 YEARS

Carlota Pérez





EACH INDUSTRIAL REVOLUTION IS UNDERPINNED BY NEW INFRASTRUCTURE c:

Carlota Pérez

GLOBAL DIGITAL TELECOMMUNICATIONS THE AGE OF AND 1971 **INFORMATION TECHNOLOGY ICT SUPPORT NETWORKS** THE AGE OF OIL, THE AUTOMOBILE, ELECTRICITY, TELEPHONE, **PETROCHEMICALS** 1908 HIGHWAYS AND AIRWAYS AND MASS PRODUCTION THE AGE OF STEEL ELECTRICITY TRANSCONTINENTAL COMMUNICATIONS. 1875 STEAMSHIPS, RAILWAYS AND TELEGRAPH AND HEAVY ENGINEERING THE AGE OF RAILWAYS, RAILWAYS, PENNY POST 1829 COAL AND THE STEAM ENGINE AND TELEGRAPH THE "INDUSTRIAL REVOLUTION" CANALS, TURNPIKE ROADS 1771 IN ENGLAND AND MAIL COACHES



FORTY TO SIXTY YEARS FROM IRRUPTION TO MATURITY

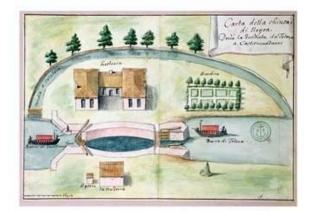


1759

...if the French can build the
Canal du Midi – why don't
I build a canal to carry coal from
my coal mines to Manchester
where all my mill
customers are?



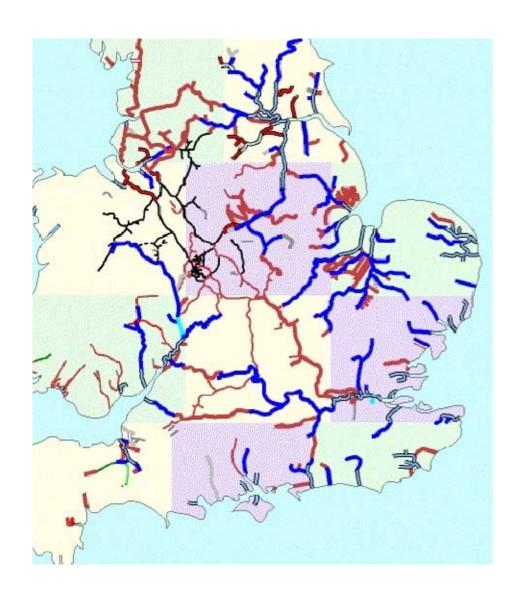
Francis Egerton
3rd Duke of Bridgewater





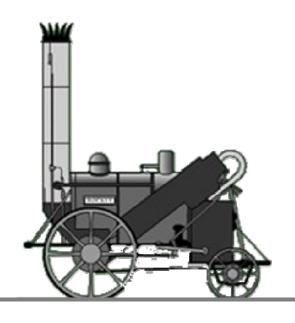
1785 - 1825

4,500 + miles of canal





1829







Office of Canal Operations & Management



Wow! that's interesting new transportation technology better appoint some consultants to help us write a report on how it should be deployed in the best national interest



OFCOM

Steaming ahead

with Britain

Office of Canal Operationns & Mlanagement 1829



The world's premier transportation consultants

- advisors to most UK canal operators
- · advisors to the leading canal boat builders
- numerous previous government assignments

"Your backside is covered with us"

- **Summary Conclusions** ... this new railway technology undoubtedly has great potential
- ... it should be deployed a soon as possible if Britain is to stay "great"
- ... there are however, substantial potential dangers and issues in the technology which required regulation (exploding boilers; runaway trains; avoiding a "trackdivide"; frightened animals, etc.)
- ... so railway technology should be deployed by licensed operators who have a proven "canal record"
- ... but regulation by OFCOM's will be with a light touch









APPARENT BENEFITS FOR EVERYONE

- faster movement of coal and other materials
- greater utilization of canal capacity
- minimised public risk through licensed regulatory regime
- birth of a new engine manufacturing industry
- massive growth of steel and rail output
- last but not least ... "happy horses"





What actually happened?

THE CANAL INDUSTRY

Declined and died within 20 years

... even the horses were 'disrupted'

```
THE RAMP UP TO THE TOWPATH OPPOSITE
THIS WALL IS ONE OF A PAIR EITHER SIDE
OF THE RAILWAY BRIDGE AND WAS USED TO
RESCUE HORSES WHICH WHEN STARTLED
BY THE TRAINS SOMETIMES BOLTED AND
FELL INTO THE CANAL.
```

...an example of end users in a free market determining the nature and pace of adoption of disruptive 'next genus' technology and thereby delivering a 'GOLDEN AGE' of economic and social development



Alexander Graham Bell

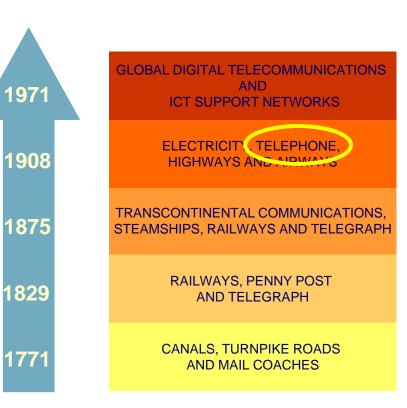


- Western Union "owns" the telegraph business
- Bell "invents" the telephone and offers patents to WU for \$100,000
- "No thanks it does not fit with our future plans"
- Bell meets J P Morgan and creates a "new industry" ... AT&T
- where is Western Union today?



Technological Revolutions

In no previous 'industrial revolution', has the infrastructural network of the 'revolution' that succeeds it, ever been delivered by, or evolved from, those responsible for the infrastructural network of the prevailing age



MATSON PEREZ

SO WHAT IS THE PHILOSOPHICAL, POLITICAL OR ECONOMIC RATIONALE FOR REGULATING TO DO JUST THIS WITH THE CURRENT 'INFORMATION REVOLUTION'?





Does what it says it does!

DISRUPTS!

Substantial incumbent vested interests are dedicated to making 'tomorrow' the same as 'yesterday'

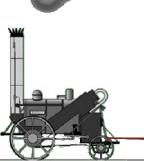
Sector specific Public Policy intervention and Regulation is the tool which these incumbent and vested interests have successfully adopted to help blunt the impact of disruptive technologies and thereby extend their life beyond that which the market would otherwise naturally allow



APPARENT BENEFITS FOR EVERYONE

- faster 'download' speeds
- · 'always on'
- increased ISP competition
- lower end user costs
- increased usage and household penetration





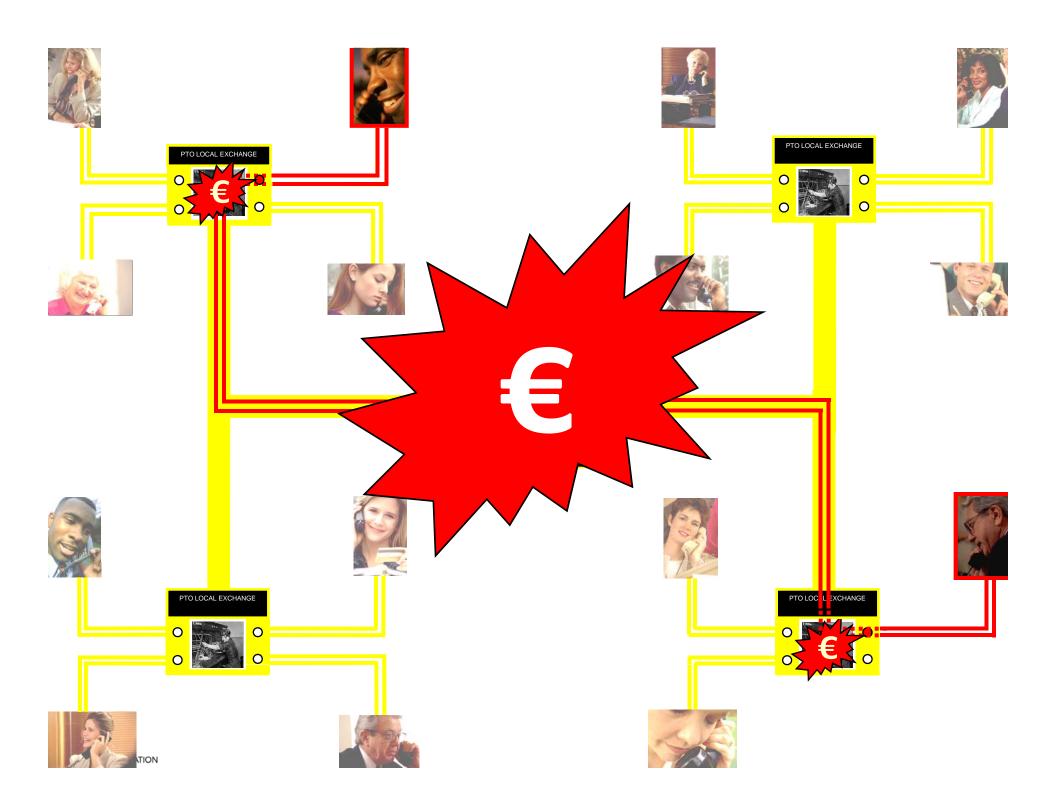
ADSL

ADSL is NOT a 'golden age' creating deployment of digital technologies

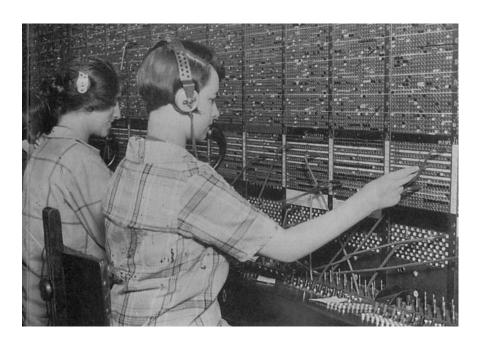
Open Networks - a next step in Human Social Evolution

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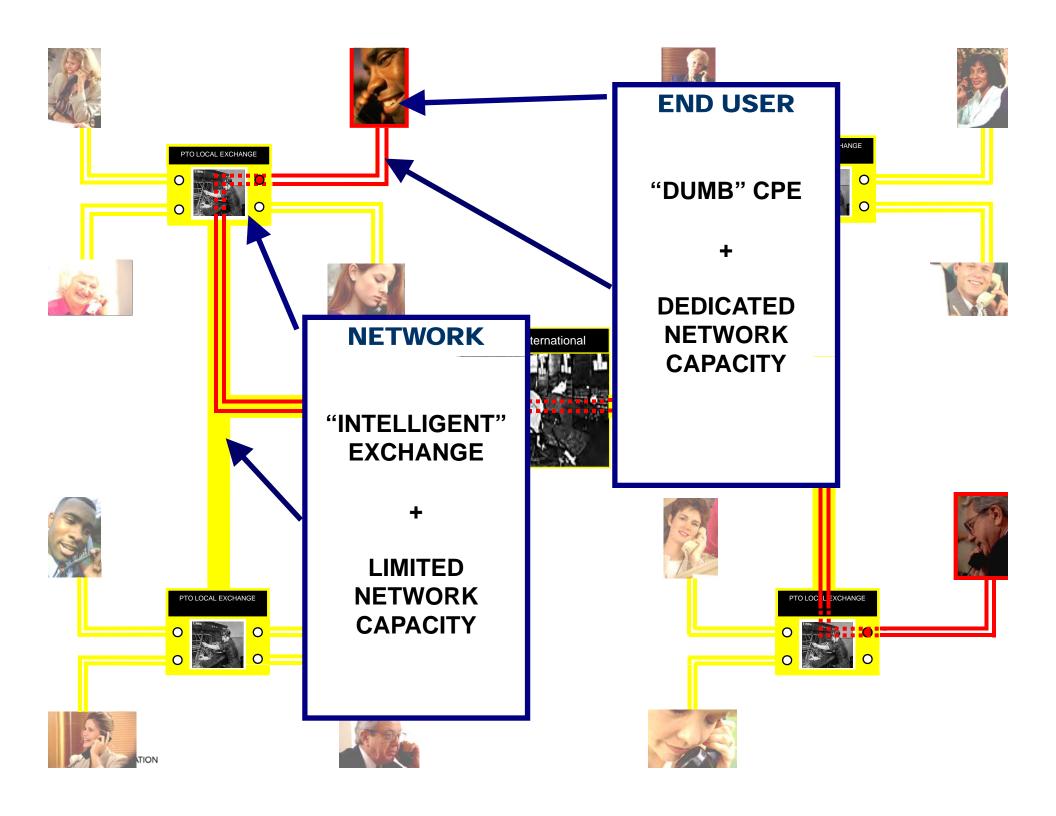
using routing 'intelligence' within the network ...

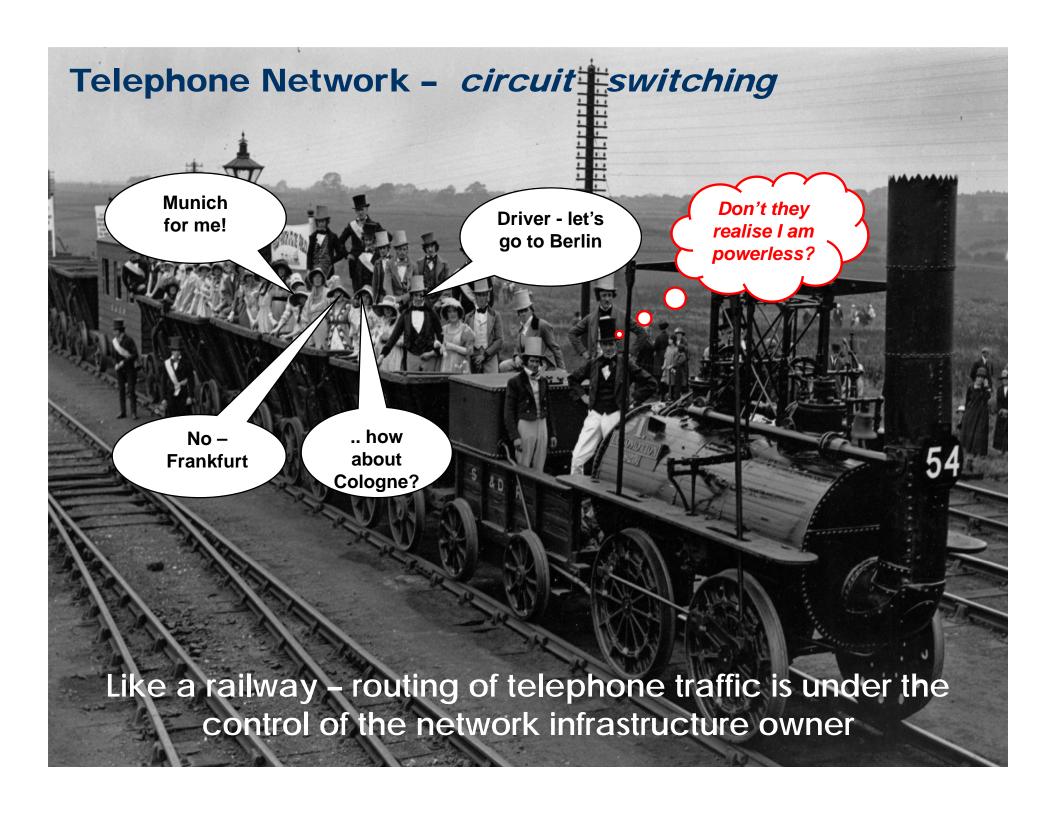


... to allocate 'scarce' trunk network capacity









Telephone Operators Business Model

ENTIRELY DICTATED BY THE FUNDAMENTALS OF THE TECHNOLOGY

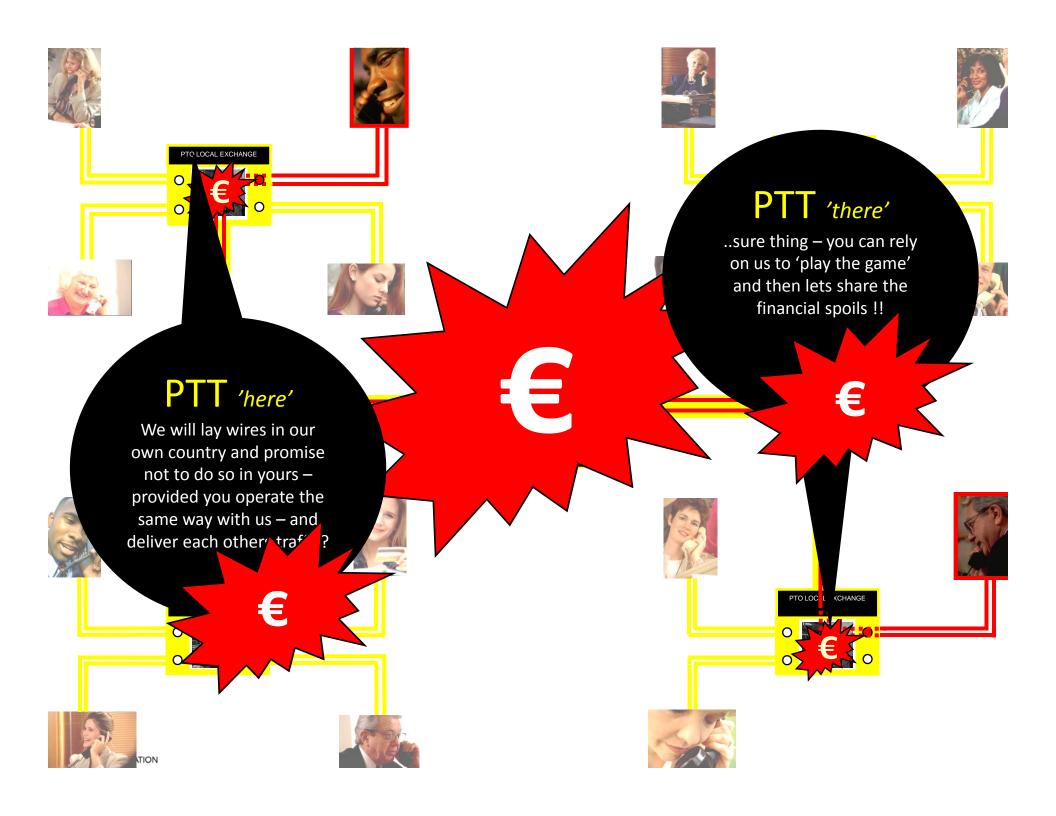
GENERATING REVENUE BY:

- a) charging end users for exclusive use of a pair of copper wires from their home/desk to the local exchange plus selling/renting them CPE
- b) the orderly allocation of scarcity trunk and international network capacity (bandwidth) charging by the 'bit' (time/distance)
- c) latterly, developing and selling network embedded 'value added' services and 'content'

VERTICALLY INTEGRATED MODEL

... infrastructure + services





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VERTICALLY INTEGRATED MODEL ... infrastructure + services



Total annual charge to the world =

\$1,600 Billion

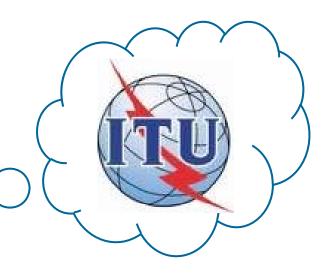
(Source: ITU)

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VERTICALLY INTEGRATED MODEL

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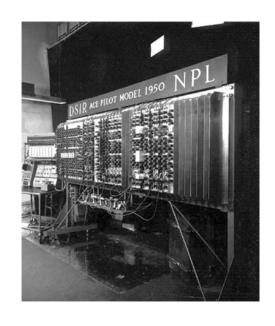
"The monopolists, by keeping the market constantly under-stocked, by never fully supplying the effectual demand, sell their commodities much above the natural price."

Adam Smith

The Wealth of Nations, Book I, Chapter VII



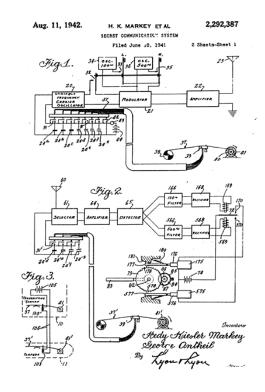
THREE GREAT TECHNOLOGICAL INNOVATIONS OF THE SECOND HALF OF THE 20TH CENTURY



silicon chip
DIGITAL
COMPUTER



silicate glass fibre OPTICAL FIBRE



spread spectrum

SOFTWARE CONTROLLED RADIO



THREE GREAT TECHNOLOGICAL INNOVATIONS OF THE SECOND HALF OF THE 20TH CENTURY

Disruptive technologies delivering

'absurdly' low-cost abundance

silicon chip

DIGITAL COMPUTER

silicate glass fibre

OPTICAL FIBRE

spread spectrum

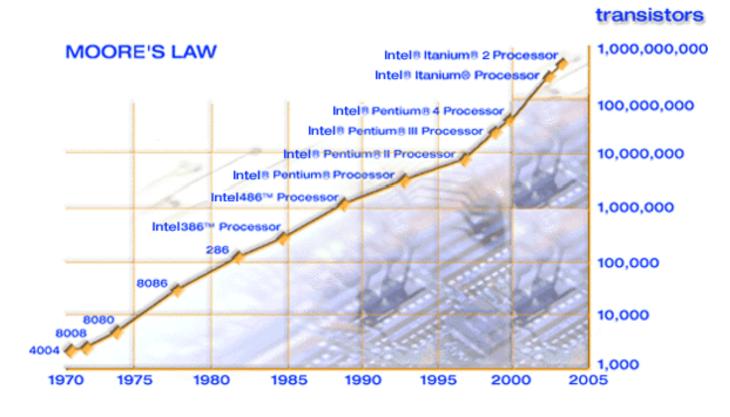
SOFTWARE CONTROLLED RADIO



...absurdly abundant low-cost processing power



Gordon Moore, co-founder of Intel





...absurdly abundant low-cost storage

Cost of 1 billion bites of HD storage

1976

\$560,000

2006

< \$0.56





...abundant low-cost transmission media

NEWS RELEASE For Immediate Release November 24, 2004

WORLD NETWORK SPEED RECORD QUADRUPLED

Caltech, SLAC, Fermilab, CERN, Florida and Partners in the UK, Brazil and Korea Set 101 Gigabit Per Second Mark During the SuperComputing 2004 Bandwidth Challenge

PITTSBURGH, Pa – For the second consecutive year, the "High Energy Physics" team of physicists, computer scientists and network engineers led by the California Institute of Technology and their partners at the Stanford Linear Accelerator Center (SLAC), Fermilab, CERN and the University of Florida, as well as international participants from the UK (University of Manchester, UCL and UKLight), Brazil (Rio de Janeiro State University, UERJ, and the State Universities of São Paulo, USP and UNESP) and Korea (Kyungpook National University, KISTI) joined forces at the Supercomputing 2004 (SC04) Bandwidth Challenge to capture the Sustained Bandwidth Award. Their demonstration of "High Speed TeraByte Transfers for Physics" achieved a throughput of 101 gigabits per second (Gps) to and from the show floor, which exceeds the previous year's mark of 23.2 Gbps. set by the same team by a factor of more than four. The record data transfer spec, is equivalent to downloading three full DVD movies per second, or transmitting all of the content of the Library of Congress in 15 minutes. It also has been estimated to be approximately 5% of the total rate of production of new content on Earth during the test.



HOW HAS THE WORLD TELECOM INDUSTRY DEPLOYED THESE TECHNOLOGIES OF ABSURD ABUNDANCE?



silicon chip





silicate glass fibre

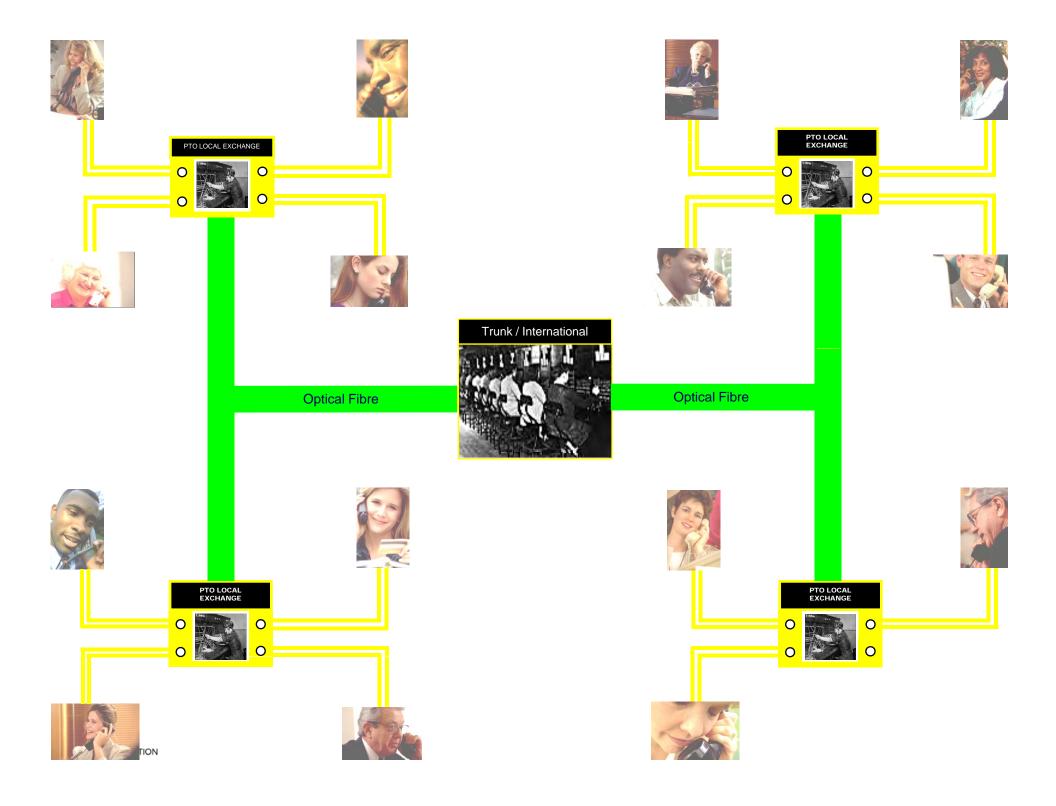


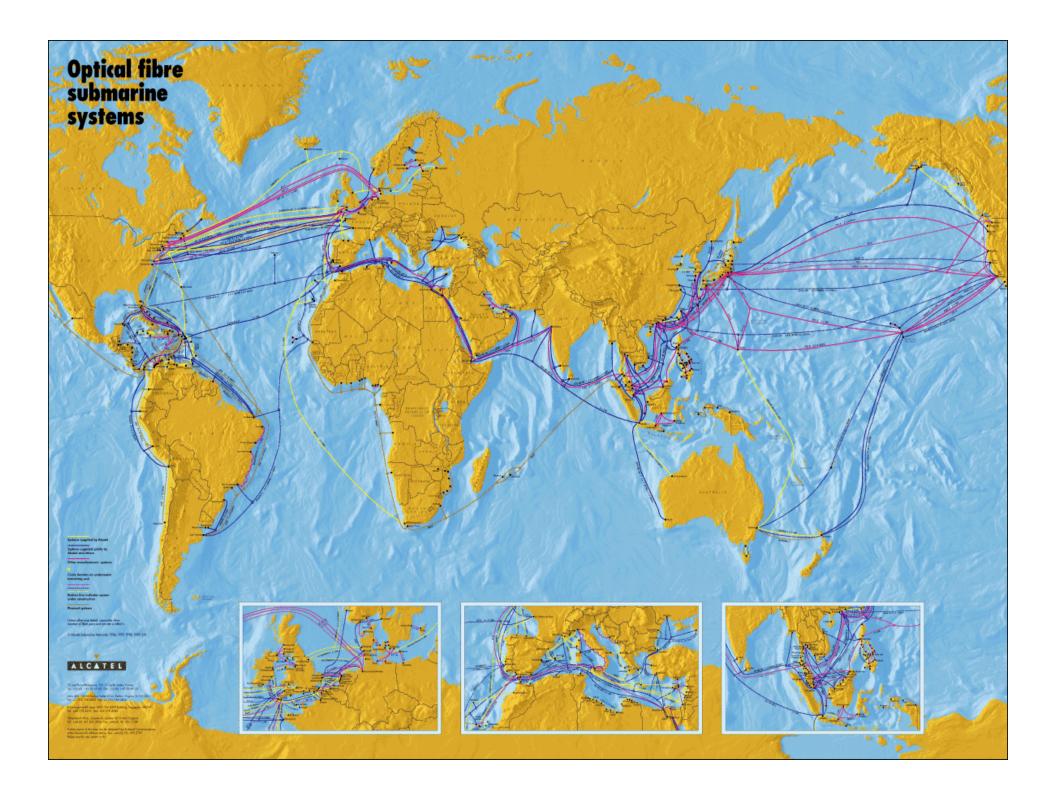


spread spectrum

SMART RADIO









Fibre Facts

- one strand of fibre has the capacity to carry all the voice and data traffic of any EU country at once
- there are now dozens of operators who have laid oceans of trunk/international fibre around the EU -90%+ of its capacity being unused (i.e. unlit)
- most of members of the EU public live within a stone's throw of this ocean of bandwidth

... the open market value of anything in infinite supply is ... €ZERO



THE

Colt faces troubled future, says founder

By CHRIS AYRES

MALCOLM MATSON, the founder of COLT Telecom, has launched a stinging attack on the FTSE 100 telecommunications company, giving warning that its core business could soon be destroyed.

The entrepreneur, who founded COLT in 1989 as City of London Telecommunications, claims it will soun face a collapse in the price of bandwidth, or telecoms capacity. Mr Matson sold his stake in COLT five years ago, before the extraordinary uplift that has given the company a stock market value of £13 billion despite being set to lose about £100 million this year.

Mr Matson claims that he was responsible for hiring Paul Chisholm as the company's chief executive, and for attracting America's Fidelity Investments as a major shareholder. However, he now believes there will soon be massive over-sup-



Matson: stinging attack

ply of the kind of fibre-optic cable networks that COLT is building throughout Europe. He said: "COLT has profit-

He said: "COLT has profited hugely from the surge in demand, but there is an awful lot of fibre around. In the City alone, there are at least 13 fibre networks. Tariffs will eventually fall below zero. It will not be enough to just offer free carriage and access."

Mr Matson made the comments at the weekend while launching his new company, Datatrust Corporation. The company, which will be run by David Stockley, a former executive of EMI, and Amy Robson, who helped to set up the Capital One credit card company in the UK, is currently in talks to raise £12.2 million.

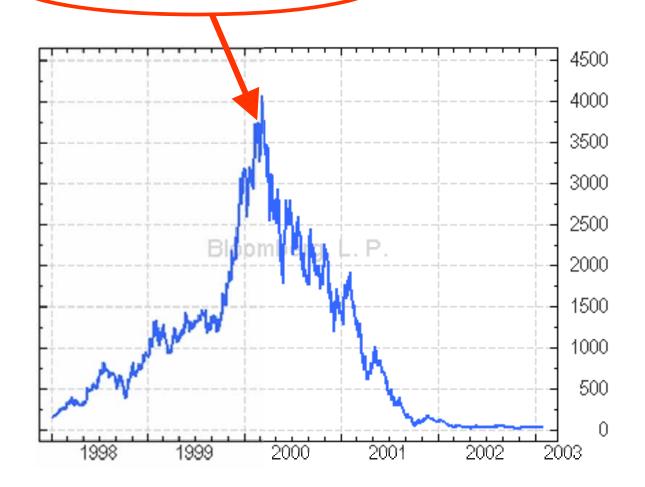
Datatrust will act as a "personal data minder", screening its customers from unwanted direct marketing and making sure that they receive commercial material only on subjects in which they are interested.

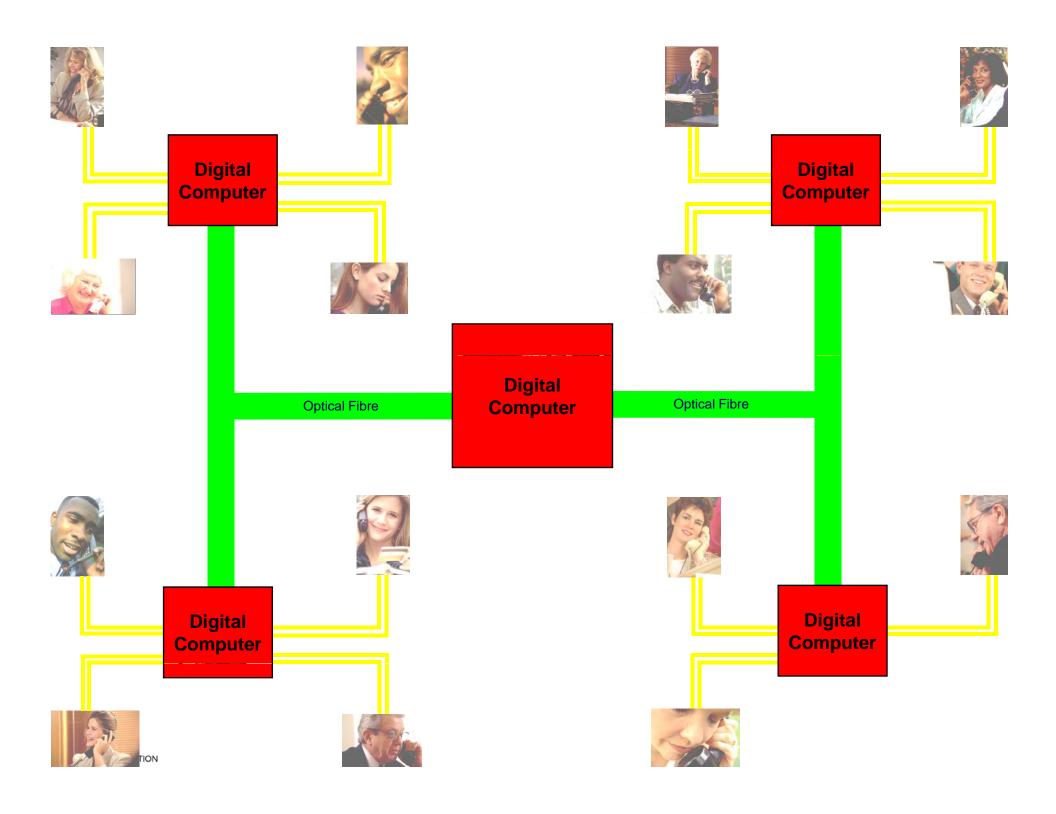
The company, which has signed up the US software company Oracle as a strategic partner, will operate its service via the Internet, fixed-line and mobile phones and digital television. Its first services will be launched next summer.

COLT, meanwhile, is addressing the problem of oversupply in the telecoms industry by gradually making the company more dependent on services related to e-commerce. However, in a series of recent City briefings, Mr Chisholm said it was likely to take some time for mushrooming demand for bandwidth to be met by supply.



22nd November 1999





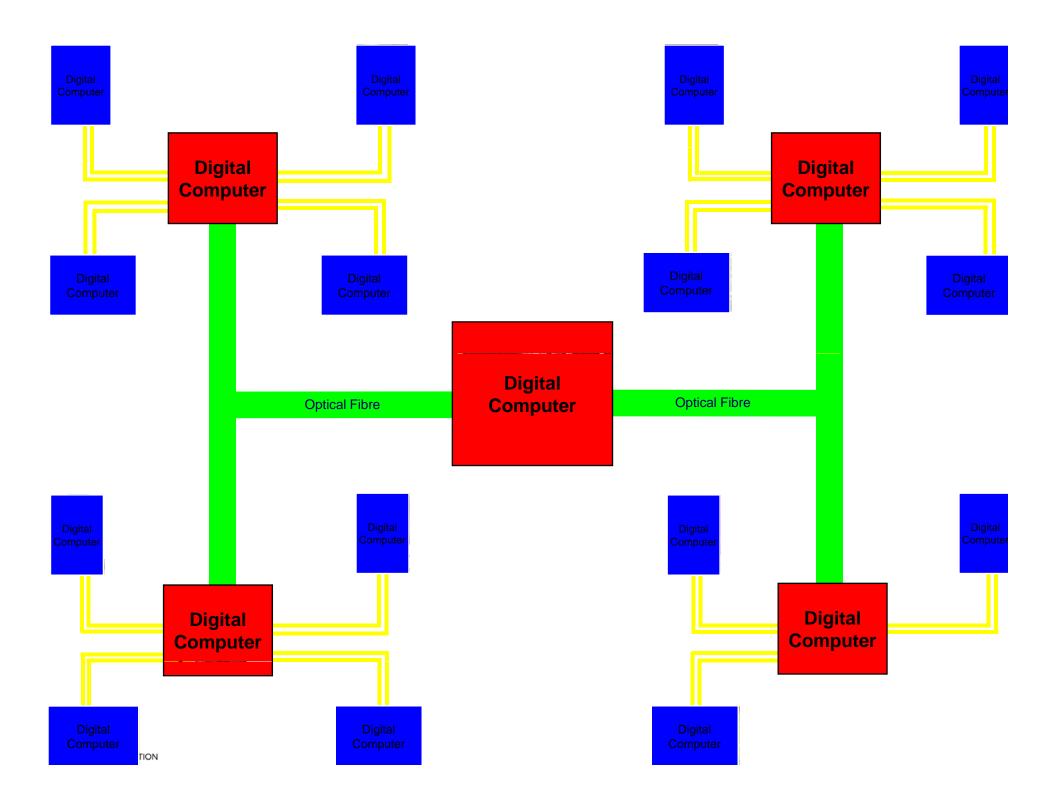


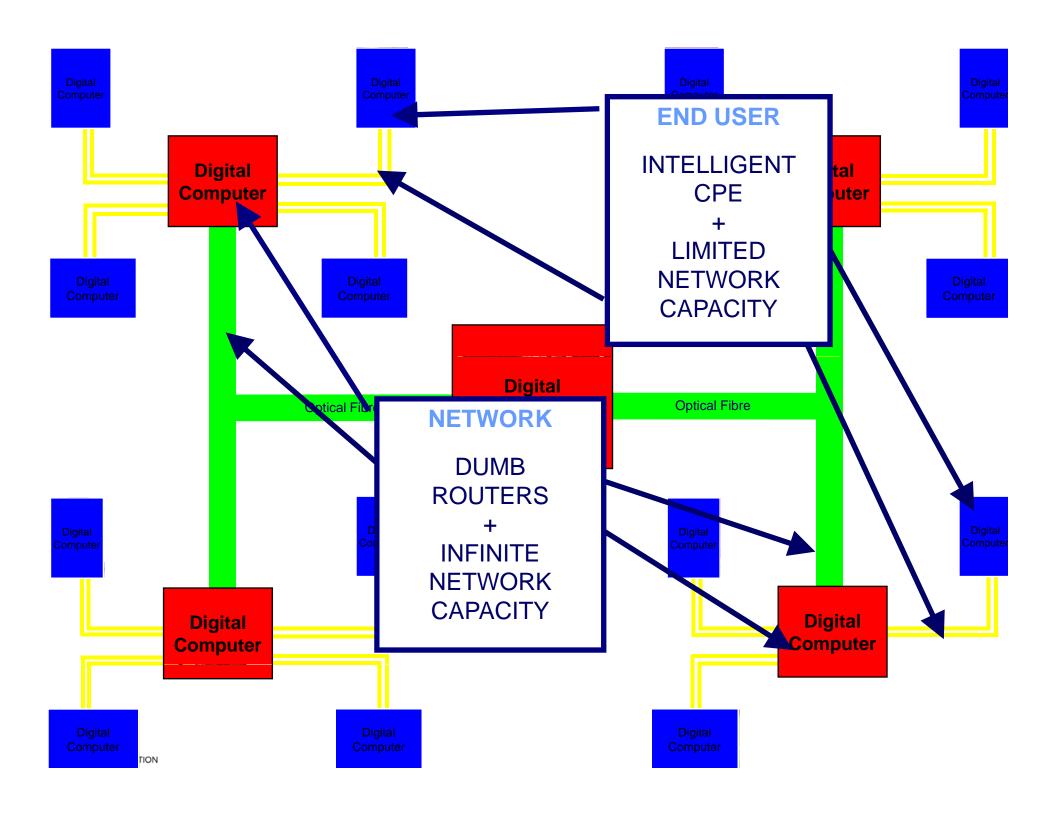


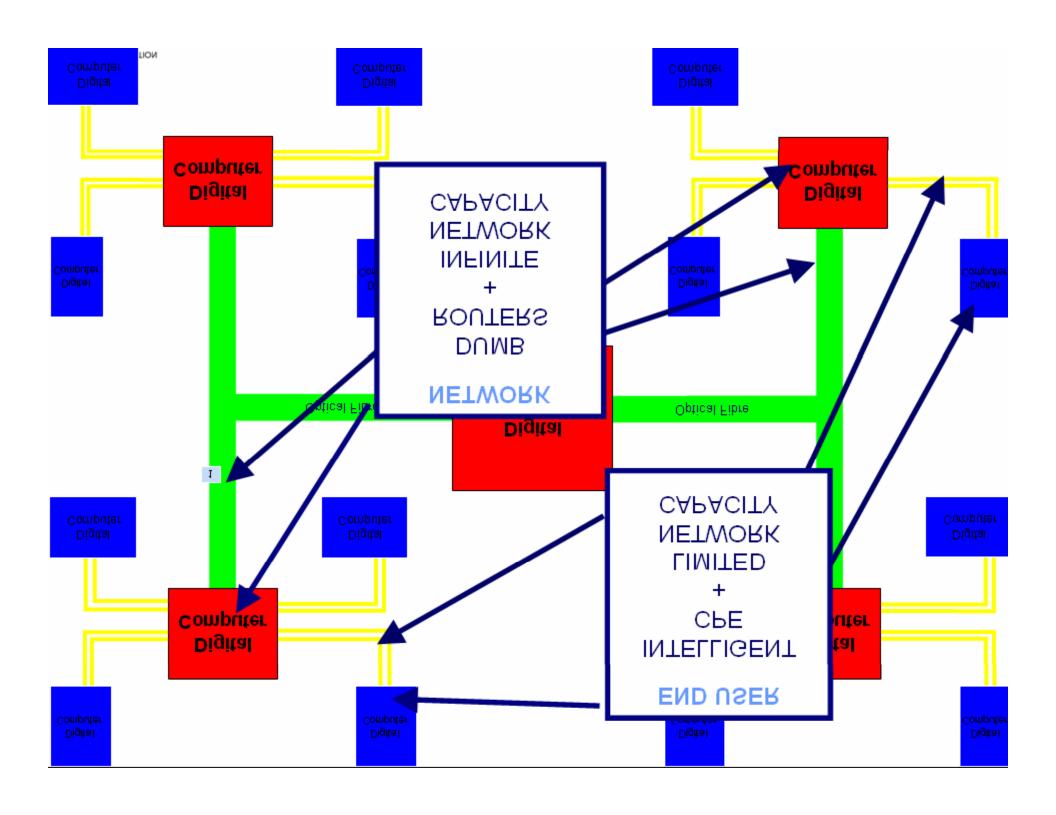
Ken Olsen, CEO Digital Equipment Corporation - 1977

"There is no reason for any individual to have a computer in their home."

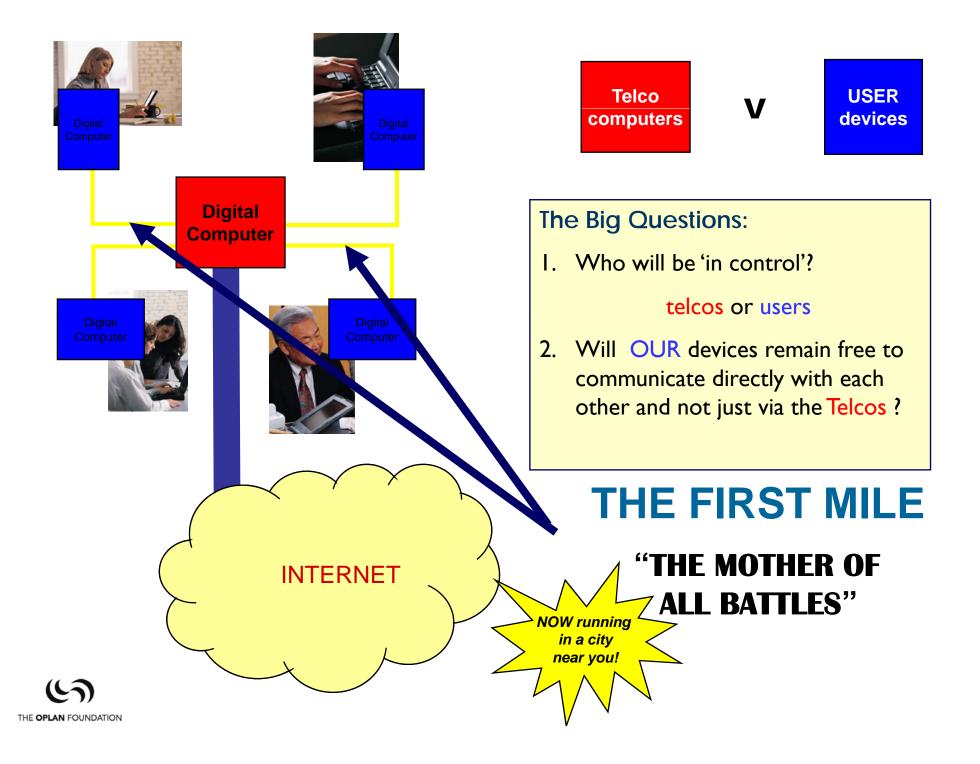


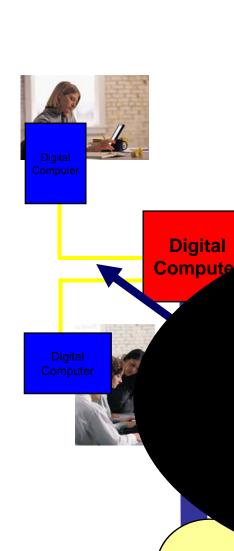




















THE BATTLE
FOR NET
NEUTRALITY

to the dth?

 need to defend net neutrality at the global level (INTERnet) and WIN it at the community level (LOCALnet)

the

MILE

INTERNET

NOW running in a city near you!

"THE MOTHER OF ALL BATTLES"

FIBRE or WIRELESS



Open Networks - a next step in Human Social Evolution

- a historical context and perspective gives understanding
- disruptive and abundant digital technologies drive them
- our local economies will prosper using them



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VERTICALLY INTEGRATED MODEL ... infrastructure + services



Total annual charge to the world =

\$1,600 Billion

(Source: ITU)

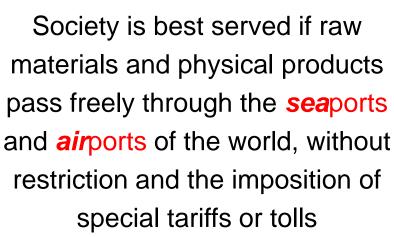
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VERTICALLY INTEGRATED MODEL

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FREE TRADE



Is not the same true for the 'bits and bytes' of information passing between our *computer* ports?

Would we not prosper if there were no artificially sustained (i.e. through regulation and public policy) 'service operators' able to impose restrictions, tariffs and toll charges?



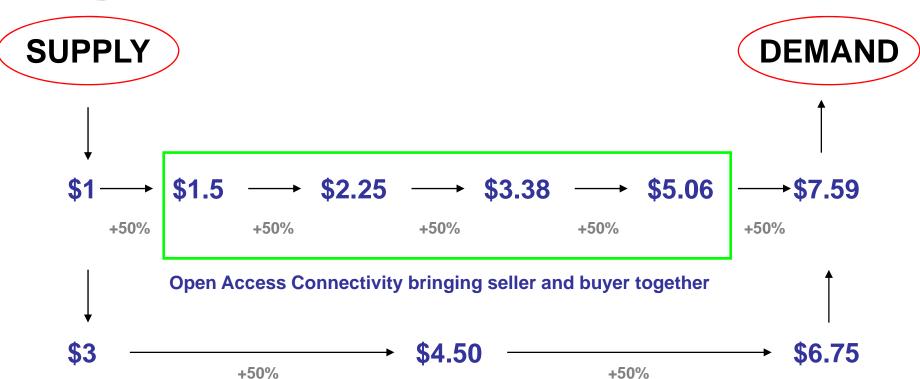






FREE TRADE

Wealth diffusion through increased market transparency creating increased competition



Seller and Buyer both gain increased value



What if 'MY CITY' could save much of this cost by doing things differently?

- lower the cost of living
- increase business competitiveness
- lower cost and improved level of public services
- stimulate inward investment



What if 'MY CITY' could save much of this cost by doing things differently?

HOW?

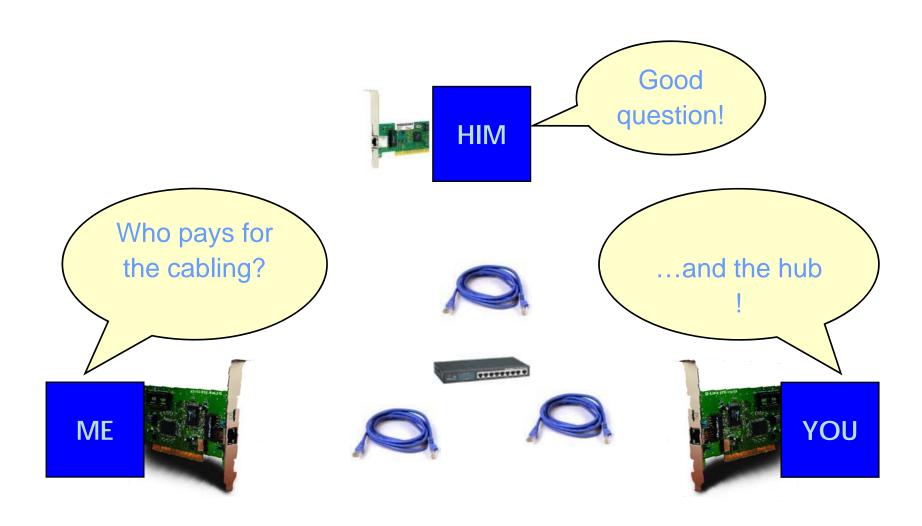
An Open Public Local Access Network (OPLAN)
can be built, financed and operated under a radically
different business model which will deliver
massive savings and benefits to any community

... to its citizens and end users



Absurdly Abundant Bandwidth is 'FREE'

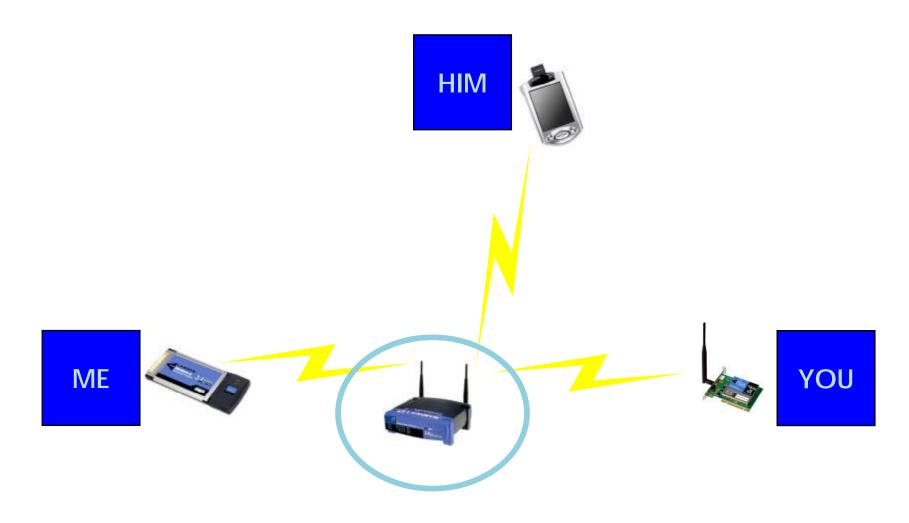
....once you have paid for the hardware





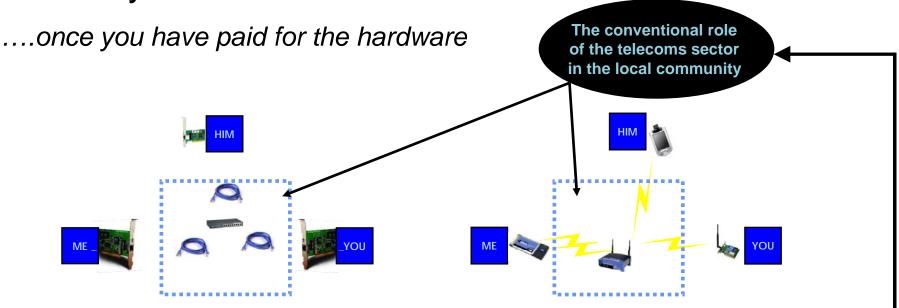
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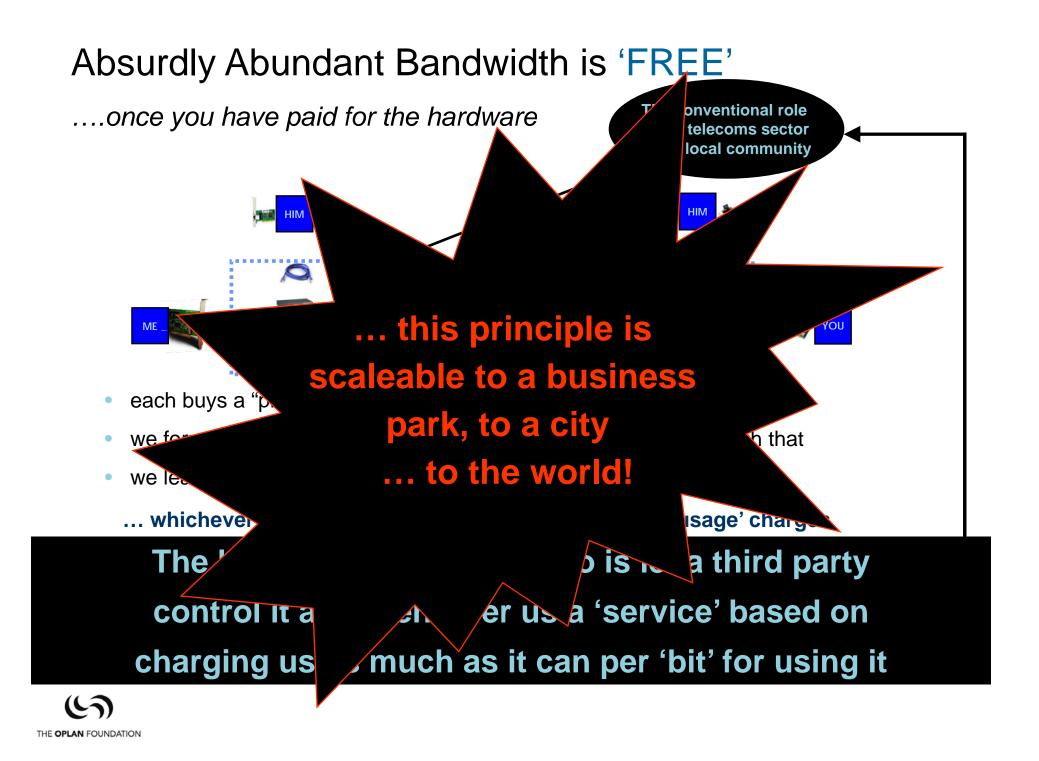


- each buys a "piece of cable/WiFi" and we share the cost of the hub
- we form a corporate body and pool purchase and own it all through that
- we lease it from a third party who buys it for us

... whichever option we choose, there are no ongoing 'usage' charges

The last thing we ought to do is let a third party control it and then offer us a 'service' based on charging us as much as it can per 'bit' for using it

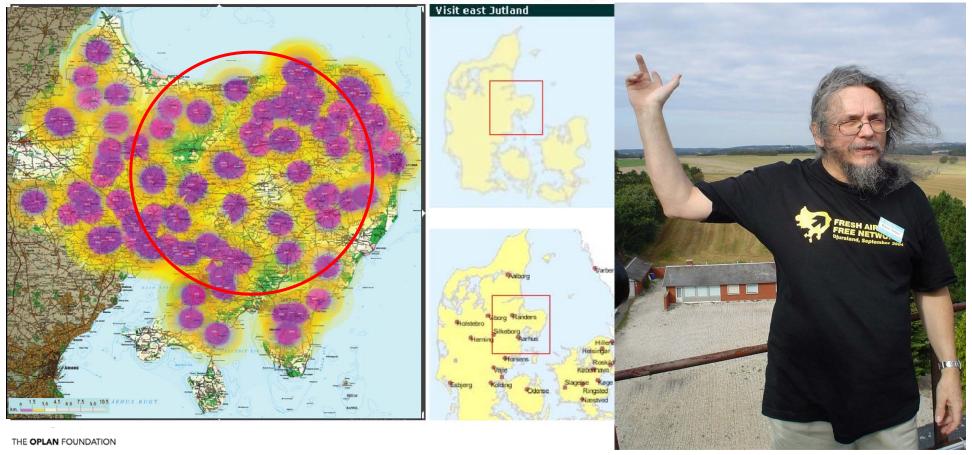




Djursland - Denmark



5,000 + linked on a wireless OPLAN network



Savings by high speed Internet access with unlimited consumption via DjurslandS.net's area nets

ISP	speed	Once	month	year 1	year 2	save year 1	save year 2
Djursnet	4096/4096 Kbit/s	267	13	423	156		
Cybercity	4096/256 Kbit/s	26	47	590	564	167	408
tele2	4096/256 Kbit/s	0	50	600	600	177	444
Stofanet	4096/512 Kbit/s	0	61	732	732	309	576
TDC	4096/512 Kbit/s	79	63	835	756	412	600
DanskKabelTV	4096/256 Kbit/s	93	53	731	638	308	482

Average savings in Euro	275	502

Connected households in 2006	1.000 new	4.000 now	
Expected savings 2006, all connected households on Djursland	275.000	2.008.000	
Savings in all 2006, (self-sponsoring of the IT-society on Djursland)			
7(1)		2.283.000	

Open Networks - a next step in Human Social Evolution

- a historical context and perspective gives understanding
- disruptive and abundant digital technologies drive them
- our local economies will prosper using them
- our cities, citizens and societies will flourish with them



Take a look at an earlier technological revolution

THE AGE OF RAILWAYS, COAL AND THE STEAM ENGINE



... with countless unforeseen benefits for society and new industries created



THE AGE OF RAILWAYS, COAL AND THE STEAM ENGINE

The Golden Age

1825 - 25 miles of track

1850 - 6,800 miles of track

1846 - Railway reaches Blackpool

Birth of mass-market seaside resort

1802 : 473 residents

1899 : 47,348

1879 - First city in the world to install street lighting

1845 - Local "sun-based" time abandoned for standardised time

1860 - Long distance haulage of milk – massive improvement in the nation's teeth

1871 - Railway reached Clydebank giving birth to one of the greatest ship building centres in the world

... countless unforeseen and undreamed of benefits for society industries created



Our cities and society will flourish with OPLANs

What happens to a community when, at zero marginal cost, its citizens have access to abundant bandwidth to enhance and improve existing socio-economic behaviour... local institutions... and their public and private lives, transactions and relationships?

as with earlier technological revolutions brought about by disruptive technologies enabling *new* infrastructures – the potential social benefits are limited only by human imagination and creativity



Our cities and society will flourish with OPLANs

- new healthcare applications and services
- new 'user created' media
- new e-businesses created
- new e-learning enabled
- *new*?

as with earlier technological revolutions brought about by disruptive technologies enabling *new* infrastructures – the potential social benefits are limited only by human imagination and creativity

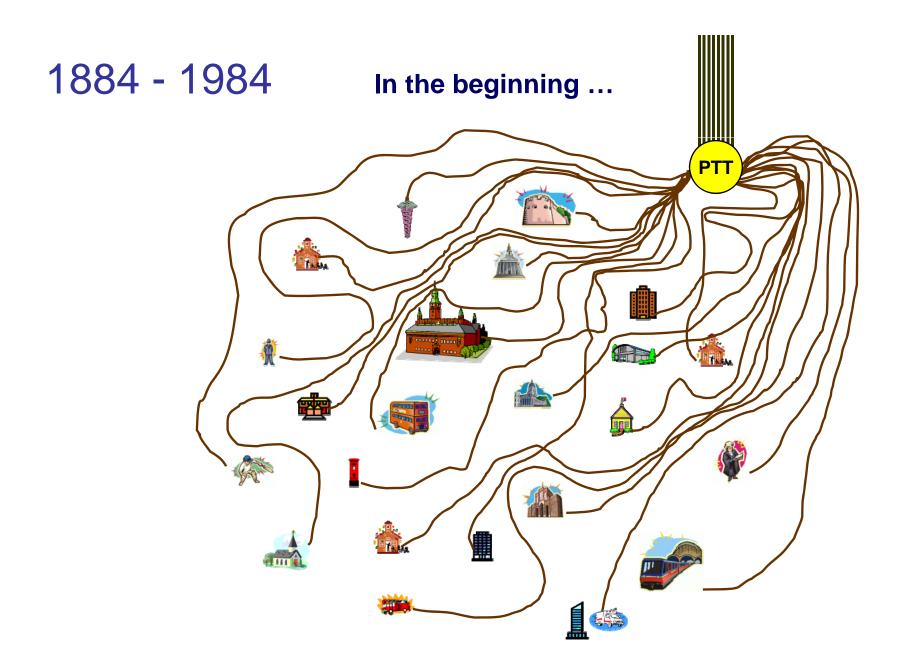


Our cities and society will flourish with OPLANs

Just as happened with the creation of the PC which gave birth to a million new applications and uses, never before dreamed of

as with earlier technological revolutions brought about by disruptive technologies enabling *new* infrastructures – the potential social benefits are limited only by human imagination and creativity

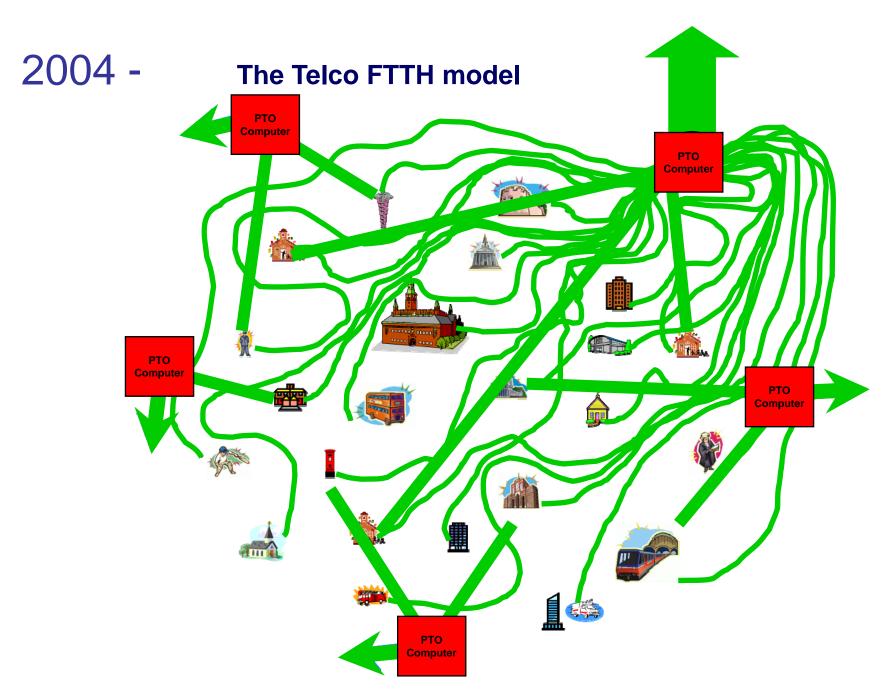




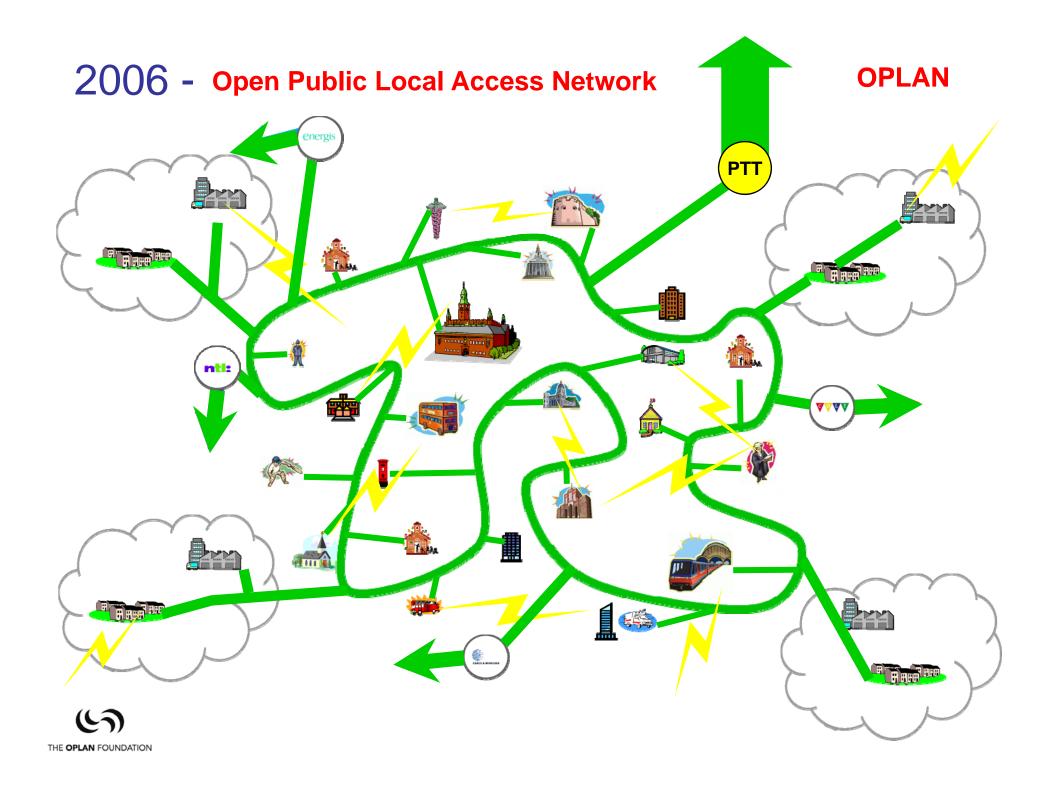


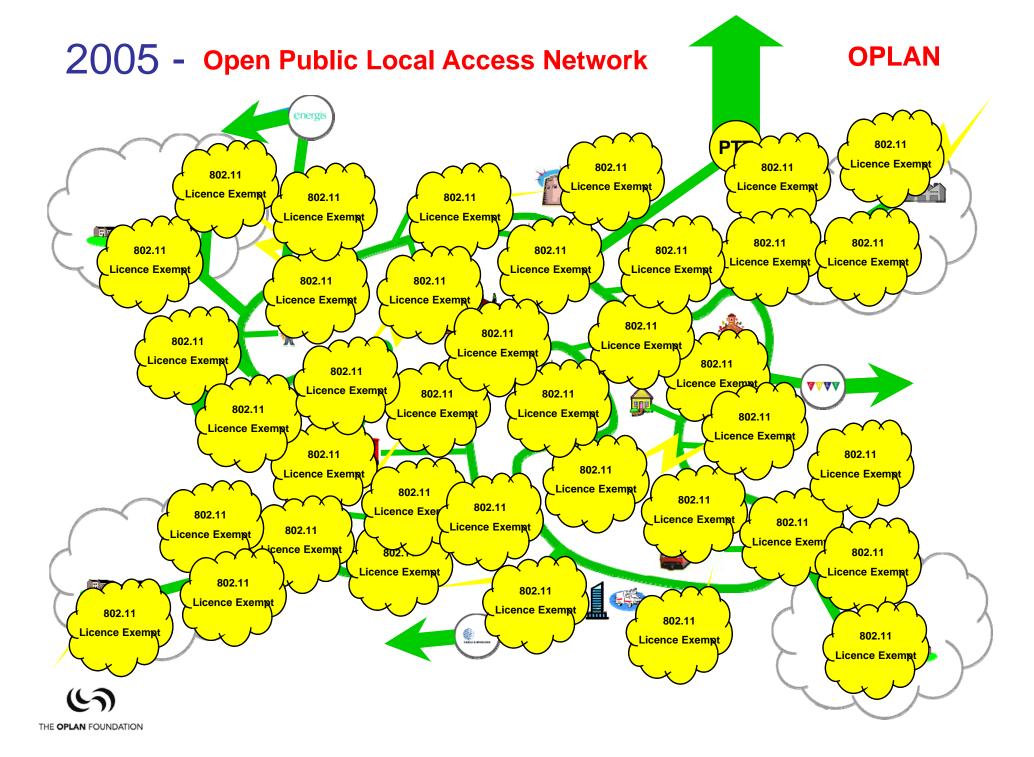
1984 - 2004











Our communities and society will flourish with OPLANs

Visionary local politicians and democratic leaders are beginning to grasp this ...

"Let's create a competitive 'digital divide' between our city and others ...let's make ours, **more** accessible and connected and 'open' than the next city – let's use the new digital technologies to enhance life, work, inward investment, play and tourism in the 21st century!"





Amsterdam Deputy-Mayor Mark van der Horst

".... we make a big step towards the deployment of a citywide fiber-to-the-home network. This enables our city to compete with other European cities. The fiber network delivers to Amsterdam an innovative and freely accessible open infrastructure, suitable to support growth in demand for the next 30 years or more. In this way we ensure a wide open marketplace for innovative service-providers and economic growth, as well as a fast track for the smarter and cheaper delivery of care, education and other public services."

City of Amsterdam Press Release, November 3 2005





Eindhoven Mayor

Alexander Sakkers

"In 2004 the Dutch government gave to the Eindhoven Region/Southeast Brabant, the title of BRAINPORT because the economic identity of our region is defined by high-tech research and development and production activities. We believe that the development an open public local access network to serve the community is vital to it remaining globally competitive in the 21st century knowledge economy"





Mayor Panayiotis Tzanikos Municipality of Amaroussion Athens, Greece

"We feel that we are entering a period when towns and regions will compete with each other and one of the key parameters in the competitiveness of the city is telecommunications. ... I think that the level of what we are getting [from the conventional telecommunications sector] is not enough to equip the city for the next generation which is coming.... we feel that the way they [the telecoms operators] operate they keep the citizens, the businesses, the social groups, outside of the new era which is arriving so they do not have the motive to use the network to make new things, new creations and services."

OpenPlanet interview October 2005





Knysna Municipality (South Africa) PRESS RELEASE



www.oplan.org

The Knysna Municipality has taken the initiative to establish the first completely WiFi covered town in Africa. The area is roughly 1000km2 and includes the towns of Knysna, Sedgefield, Reenendal and Karatara.... 62 Municipal sites have now been installed in the region, including:

- •10 Schools
- •3 Clinics
- •2 Museums
- •8 Libraries
- •1 Fire Department
- •21 Municipal Staff home connections.
- •17 Municipal Offices
- •1 Municipal Datacenter





Sohail Akram CEO, SISservices, Rawalpindi

"My success was all made possible because of people of my village and I very strongly believe that it is about time to return the favour by taking the world to them. I want to do that by providing them wireless connectivity over their own OPLAN"



Lahore, Pakistan: 15th November 2006



- a historical context and perspective gives understanding
- disruptive and abundant digital technologies drive them
- our local economies will prosper using them
- our cities, citizens and societies will flourish with them
- the human spirit and relationships will thrive through them



Since the creation of the world, the human spirit has thrived on ...

CONVERSATION

... being able to exchange ideas, emotions, information and creative output in freely formed relationship with others



Since the creation of the world, the human spirit has thrived on ...

DOWN-LOADING CONTENT?

... being able to exchange ideas, emotions, information and creative output in freely formed relationship with others

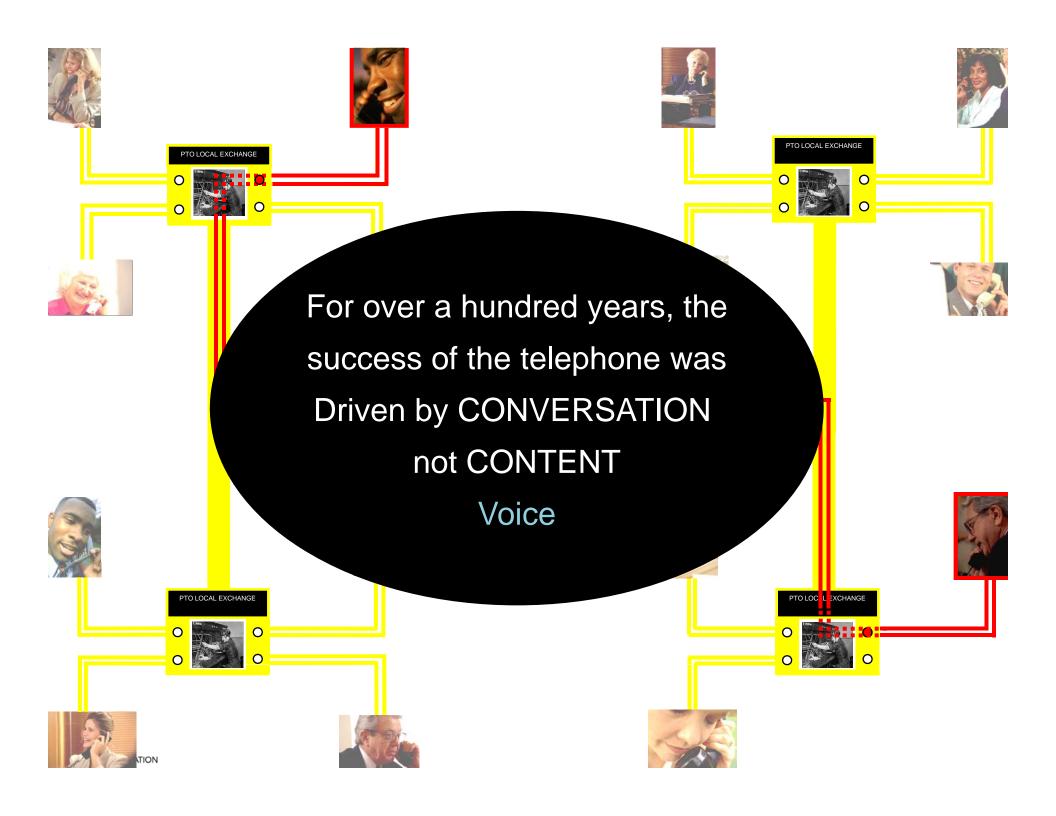


Since the creation of the world, the human spirit has thrived on ...

CONVERSATION

... being able to exchange ideas, emotions, information and creative output in freely formed relationship with others









The 'killer application'
for mobile telephony has
been CONVERSATION
not CONTENT
Voice and SMS







60%+ of all internet traffic = peer-to-peer

i.e. CONVERSATION

KaZaA BitTorrent eDonkey











SYMMETRICAL ACTIVITY



WEB 2.0

Social Networking

"digitally enriched conversation"



- Founded by 3 west-coast 'kids' on February 14, 2005
- A community to watch and share videos the service is free for everyone
- Upload, tag and share videos worldwide creators = consumers = creators

one week in July 2006 : 12.8 million visits

(Nielsen/Net Ratings)

July 2006 = 724,000,000 page views

(Nielsen/Net Ratings)

16th most visited site on the world wide web

(Alexa)

2.5 billion videos watched in June

(YouTube)

29% of the US multimedia market

(Hitwise)

• 65,000 uploads a day (i.e. 1,538 downloads per upload)

(Reuters)

20,000,000 unique users per month

(Reuters)

partially credited for upset of U.S. Sen. Joe Lieberman in Connecticut



LOCAL WEB 2.0

OPLAN

"digitally enriched conversation within our local community"



WALTER LIPPMANN 1889-1974
Influential US writer, journalist, and political commentator

"The role of a press is to keep a community in conversation with itself."





MALCOLM MATSON

"The role of an open public local access network is to keep a community in conversation with itself"



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Why not open access networks?



... they will cause massive disruption and distress to the conventional business models of telecoms/cable operators and 'content/service providers'

...whole industrial sectors from yesterday's 'analogue' paradigms will be threatened and reshaped or extinguished as new players and new 'open' business models appropriate to the digital age of 'abundance' start emerging



Telco/CableCo



Skype and VoIP is the biggest threat to our business model and revenues since Alexander Graham Bell!



End Users like us



The World can talk for Free

Skype and VoIP is the biggest money making opportunity since Alexander Graham Bell – only this time WE all make money by keeping it in our pockets and purses!



Financial Times: 23rd February 2007

FIXED-LINE TELECOMMUNICATIONS

Colt slumps on declining voice sales

By Philip Stafford

Shares in Colt Telecom slumped nearly 11 per cent after weak full-year figures in which its new chief executive announced the business may need further investment.

Full-year figures showed sharply declining voice revenues still the biggest part of its business.

Colt said the UK and German corporate voice market was worst hit as switched revenue for the quarter decreased by 9.2 per cent.

Colt is moving away from the voice carrier market to higher margin areas such as managed and non-managed network services.

Rakesh Bhasin. group's fifth chief executive in six years, said: "I am currently reviewing all aspects of the business. The outcome for 2007 is harder than normal to predict because of the potential investment consequences of this review and the uncertain full-year impact of increasingly soft voice revenues."

The company said inves-

tors should not assume any radical change in strategy.

lyst at Bridgewell Securities. said: "Nevertheless, clearly this will increase uncertainty."

Colt conducted a corporate review last year, raising €436.6m (£293m) of new equity, paying down a large portion of its debt, delisting on Nasdaq and moving to Luxembourg.

It also recorded its first "true" quarterly profit in its 14-year history.

Revenue for the year to at 1581/2 p yesterday.

December 31 fell 1.1 per cent to €1.8bn. Switched revenue But Dan Gardiner, an ana- in the voice carrier market for the year slid 6.3 per cent to just over €1bn as the business was hit by tough competition and falling prices.

> However, revenues in its non-switched business. which includes Ethernet and Managed Services products, rose 6.9 per cent to €767.2m.

Pre-tax losses narrowed from €489.8m to €18.8m while losses per share were 3 cents against 97 cents.

Its shares closed down 19p











































































Redstone



Kingston

















One-Tel Communications, Inc.





























1980's





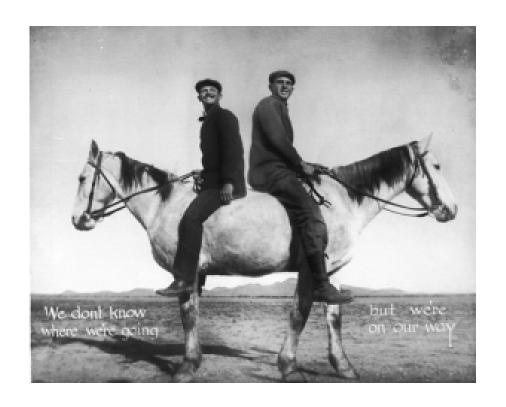
Today

 $\underline{\text{http://www.youtube.com/watch?v=YtFtcp4mNzA}}$





"We don't know where we are going ... but we are on our way"





Open Public Local Access Networks (OPLAN)

The Benefit to Communities

Munich, Germany: 26th - 27th February 2007

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THE **OPLAN** FOUNDATION

opening minds to open networks

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