

The image features the Siemens logo in the top left corner, consisting of the word "SIEMENS" in a teal, sans-serif font. The background is a light gray with a complex, abstract graphic of vertical lines in teal and yellow-green, creating a sense of depth and movement. A dark gray horizontal band spans the width of the slide, containing the main title and speaker information in white text.

SIEMENS

Fachkonferenz: Neue Produkte in der digitalen Welt

Siemens on its way to become a digital company

Dr. Norbert Gaus | Siemens AG | Munich, January 27, 2016



- 26 high-speed trains at Renfe Spanish Rail Company (Madrid-Barcelona-Malaga)
- Performance contract with availability guarantee
- Passengers are reimbursed for delays >15 mins
- On-time rate of 99.9%
- 60% passengers switched from aircraft to train

Siemens strategy – ‘Ingenuity for Life’

Global trends

Digital transformation

Networked world of complex and heterogeneous systems

Globalization

Global competition driving productivity and localization

Urbanization

Infrastructure investment needs of urban agglomerations

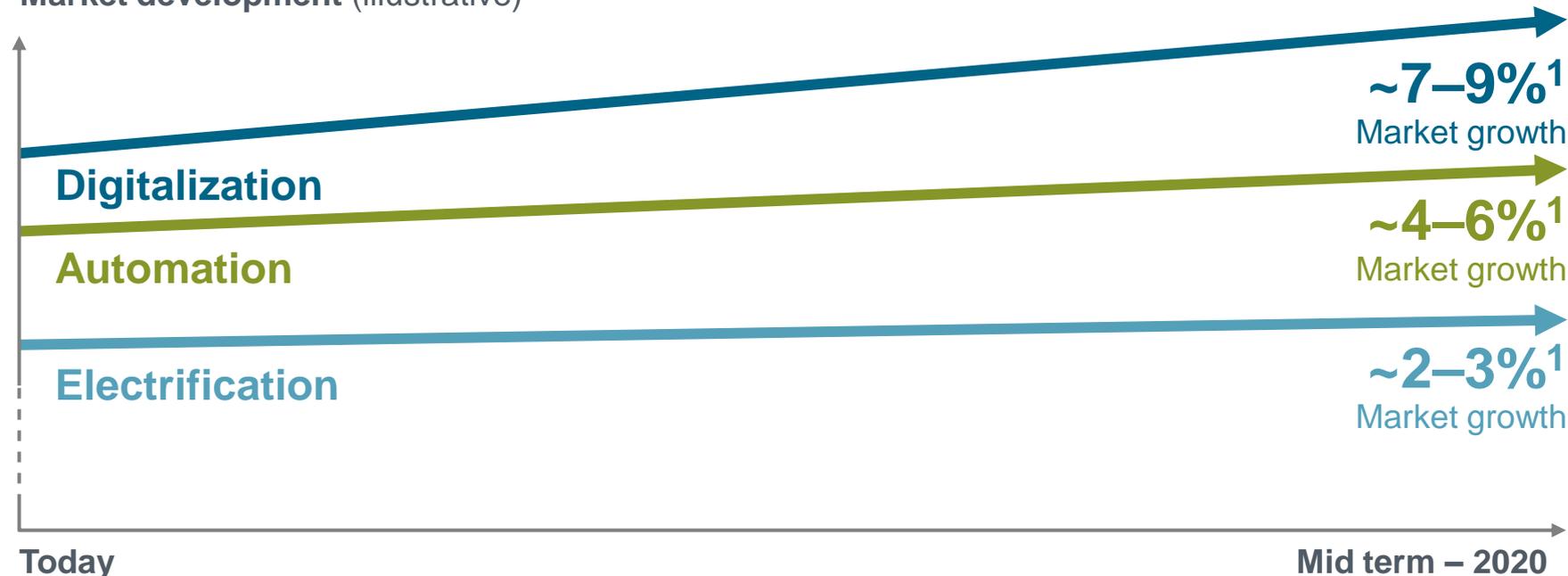
Demographic change

Decentralized demand of a growing and aging population

Climate change

Higher resource efficiency in an all-electric world

Market development (illustrative)



Innovating along the electrical value chain



1 Est. market growth (CAGR) over cycle

Siemens Digitalization – Leveraging digital technology trends for concrete customer benefits

Siemens Digitalization

-  Collaboration and mobile
-  Smart data and analytics
-  Cloud technologies
-  Connectivity and Web-of-systems
-  Cyber-Security

Improved productivity & time-to-market

Design & engineering



Higher flexibility & resilience

Runtime & operation



Increased availability & efficiency

Maintenance & services



**Combining the virtual & physical world ...
... across entire customer value chains**

Customer benefit translates to substantial revenue growth for Siemens – Siemens Digitalization

Digital services



€0.6 billion revenue in FY15

+15% yoy growth FY15

>300k devices

- Remotely monitored and administered
- Data driven
- Analytics enabled

Vertical software



€3.1 billion revenue in FY15

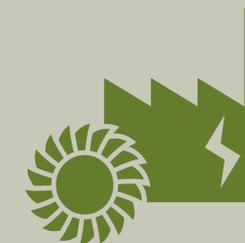
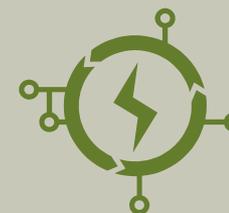
+16% yoy growth FY15

Leading provider across verticals



Digitally enhanced electrification and automation

#1 automation player in industry, buildings, grids, power plants, and rail



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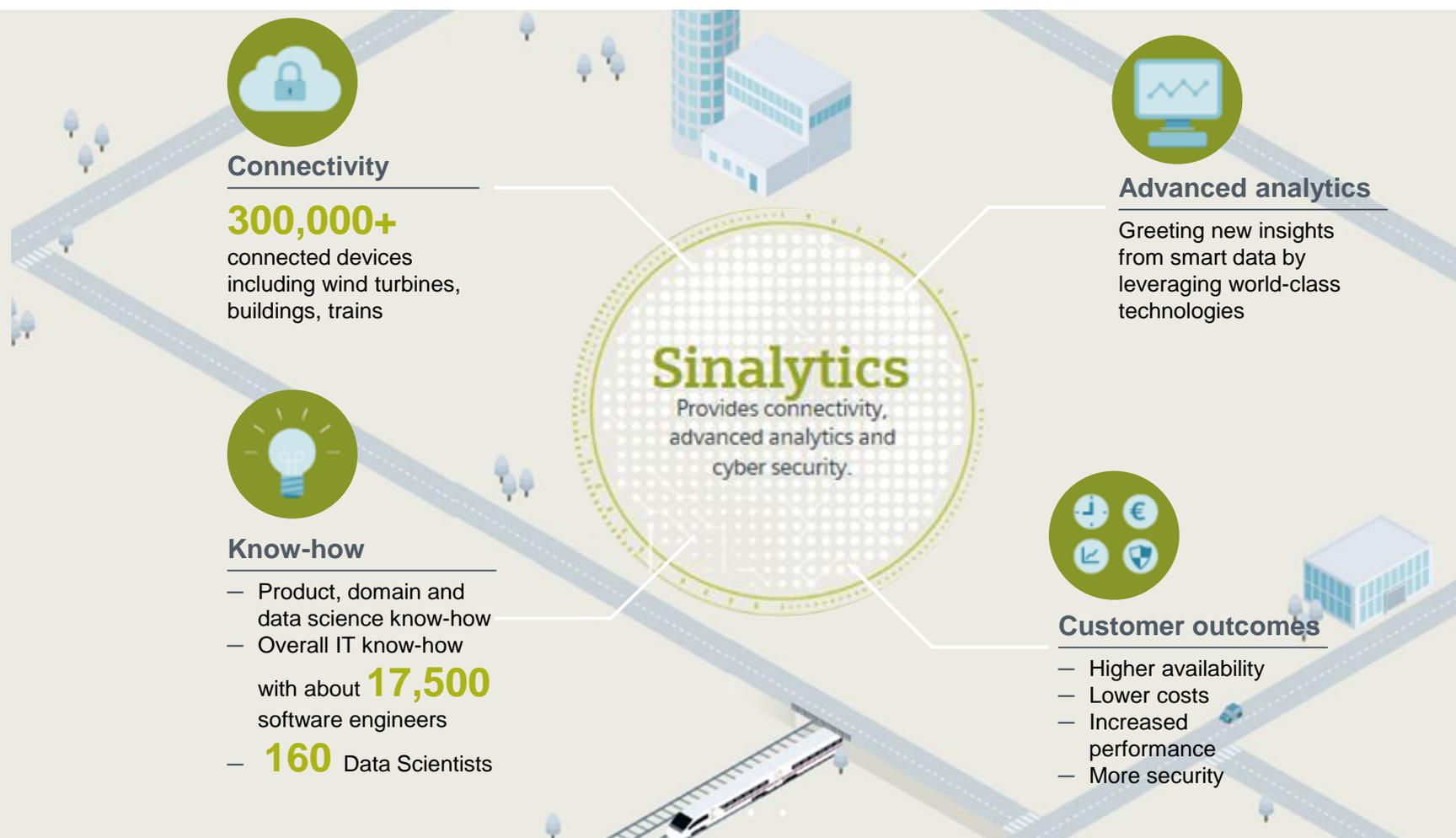


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Sinalytics Platform powers Siemens Digital Services



The Digital Transformation of Services

Classical Time & Material Maintenance

Performance & Outcome based Contracting

Network Platforms

1. Predictive Maintenance



E.g. Healthcare

Objectives

Prevent unplanned downtime of CT scanners caused by tube failures

2. Performance-based contracts



E.g. Mobility

Objectives

Increase availability and reliability of trains

3. Outcome-oriented contracts



E.g. Power Services

Objectives

Improve customer ROI through flexible service in any market condition

Reactive Maintenance

Preventive Maintenance

Condition-based Maintenance

Predictive Maintenance

Prescriptive Maintenance

Siemens Digital Services Portfolio – Overview

Digital Service

Remote services based on device connectivity

- Data generated by connected devices and transferred for evaluation

Data analytics-enabled services

- Value added by additional insights generated from available data

Network Platforms

- Generation of additional value by bringing experts and data together

Division view (examples)

Power generation, transmission & distribution



- Power Plant optimization, remote support/-operation
- Flex LTP, data-driven upgrades of turbines
- Fleet statistics of power plants and wind farms
- Wind farm optimization
- Performance contracts / consulting
- SCADA, WTC3 and vibration diagnostics
- Remote Monitoring (Switchgear and Transformers)
- Smart Grid Asset performance management / security services
- Smart Grid Asset operation services

Building Technologies



- System performance services
- Building performance / energy optimization services

Mobility



- Smart Guidance
- Smart Monitoring
- Smart Data Analysts
- 3D printing for optimized parts logistics

Digital Factory & Process and Drives



- Master Asset Uptime
- Optimize energy performance
- Maximize process efficiency
- Enhance Industrial Cyber security

Healthcare

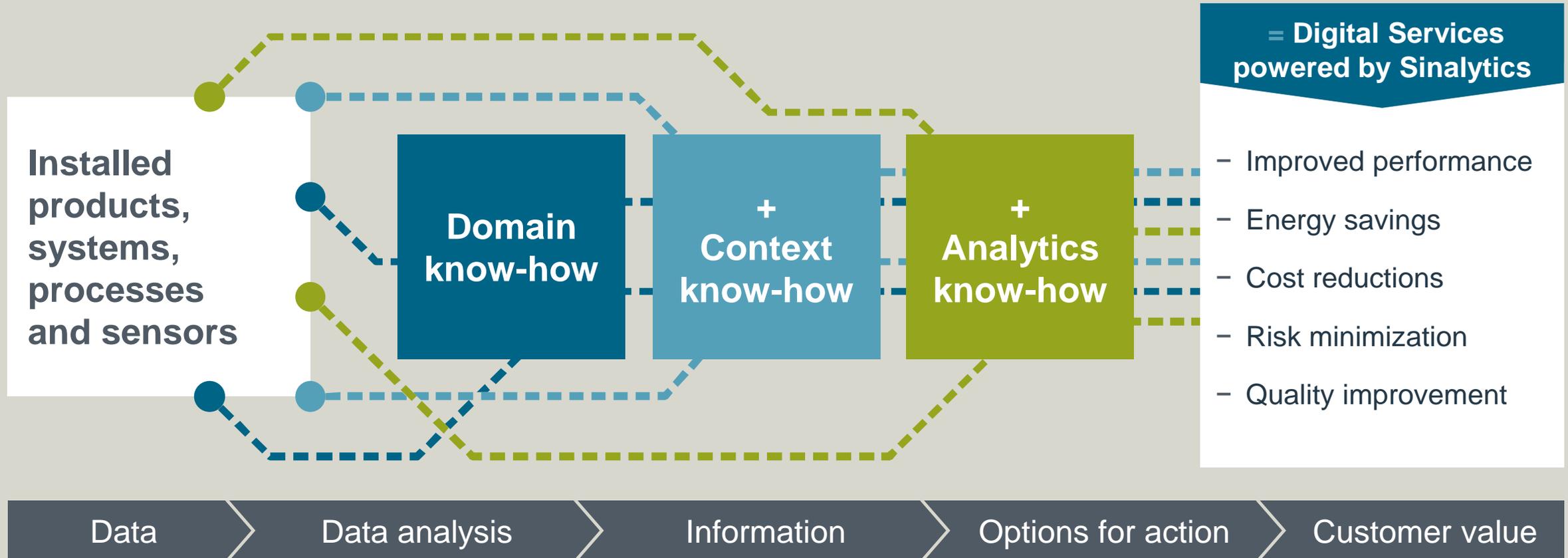


- Predictive maintenance
- Network platform for diagnostic exchange

Siemens Digital Services powered by Sinalytics – Combining technology with domain and context know-how for customer value



Context of data from installed basis



Siemens Digital Services powered by Sinalytics – Example: Predictive maintenance of trains and locomotives

Powered by
Sinalytics

SIEMENS



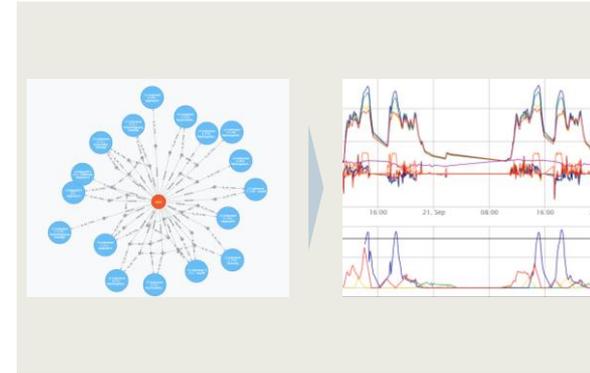
Rail Transport

- Market drivers
- Rail operator challenges
- Rail user demands



Trains/Locomotives

- Rail vehicle engineering
- Mechanical vibrations
- Sensor properties
- Maintenance operations



Data Science

- Pattern identification
- Machine learning
- Automated alert generation

Results

Improved asset availability

Avoidance of unnecessary maintenance

Reduction of maintenance costs

Domain
know-how



Context
know-how



Analytics
know-how



Customer
value

Siemens

Siemens Digital Services powered by Sinalytics – Example: Optimization of gas turbine operations

Powered by
Sinalytics

SIEMENS



Results

Reduced NOx
Emissions

Extension of
service intervals

Energy System

- Market drivers
- Customer needs
- Product cycles

Gas Turbines

- Mechanical Engineering
- Thermodynamics
- Combustion chemistry
- Sensor properties

Autonomous Learning

- Neural Networks
- Smart Data Architecture
processes data from 5,000
sensors per second

Domain
know-how



Context
know-how



Analytics
know-how



Customer
value

Siemens

Sinalytics: Our new platform for data-based services

Productivity

Energy Management

Digital Factory

Process Industries & Drives

Healthcare

Availability

Energy efficiency

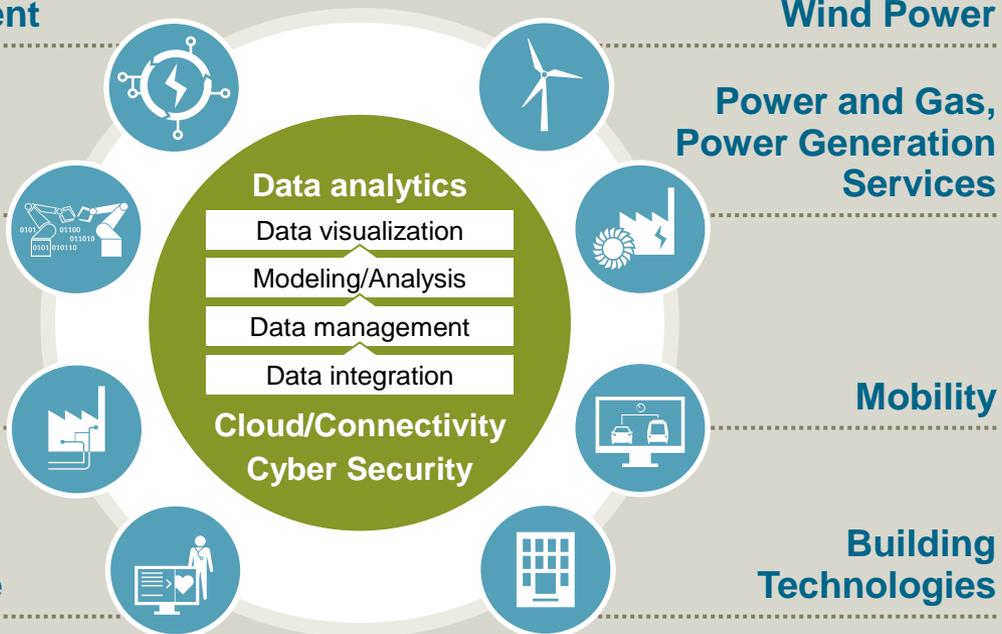
Wind Power

Power and Gas, Power Generation Services

Mobility

Building Technologies

Security



We build on common technology platforms ...

- + Latest technology for all Siemens businesses
- + Reduction of technical complexity in the company
- + Leveraging synergies through scaling
- + Faster development

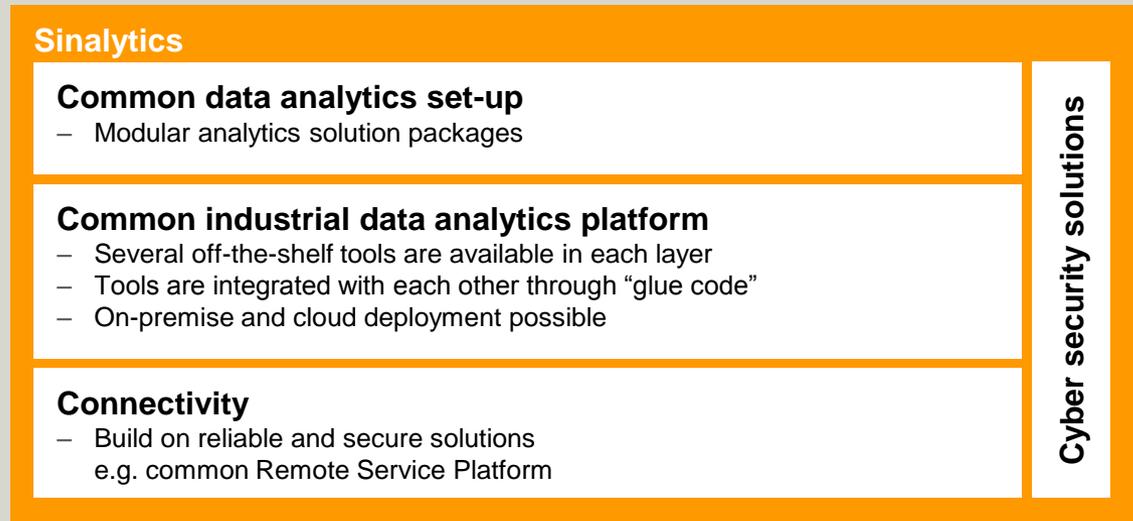
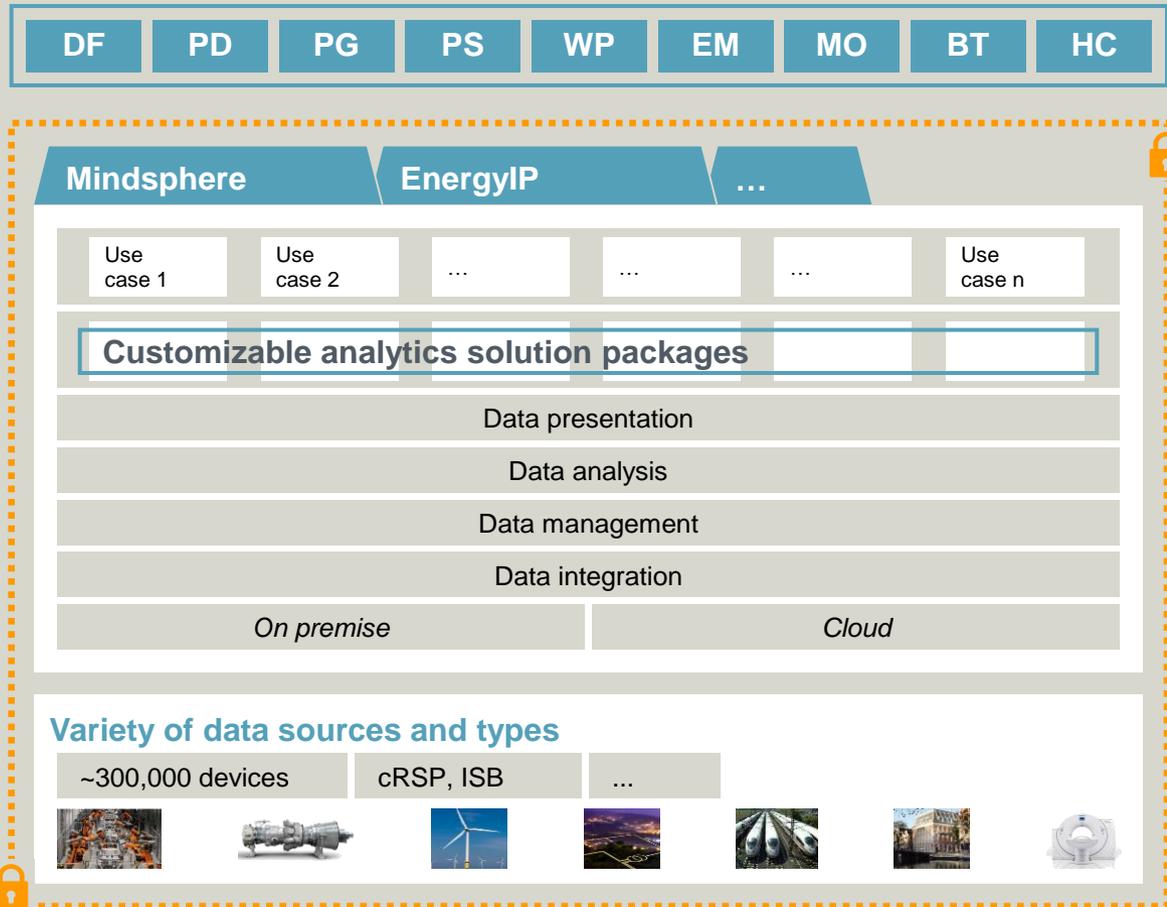
... and use the customer proximity of our operating units to develop applications

- + Know-how regarding large installed bases of products and systems
- + Deep know-how of customer processes and challenges
- + Many existing applications that already generate value for our customers

Sinalytics builds on a strong technology stack for connectivity, data analytics supported by state-of-the-art cyber security

Powered by Sinalytics

SIEMENS



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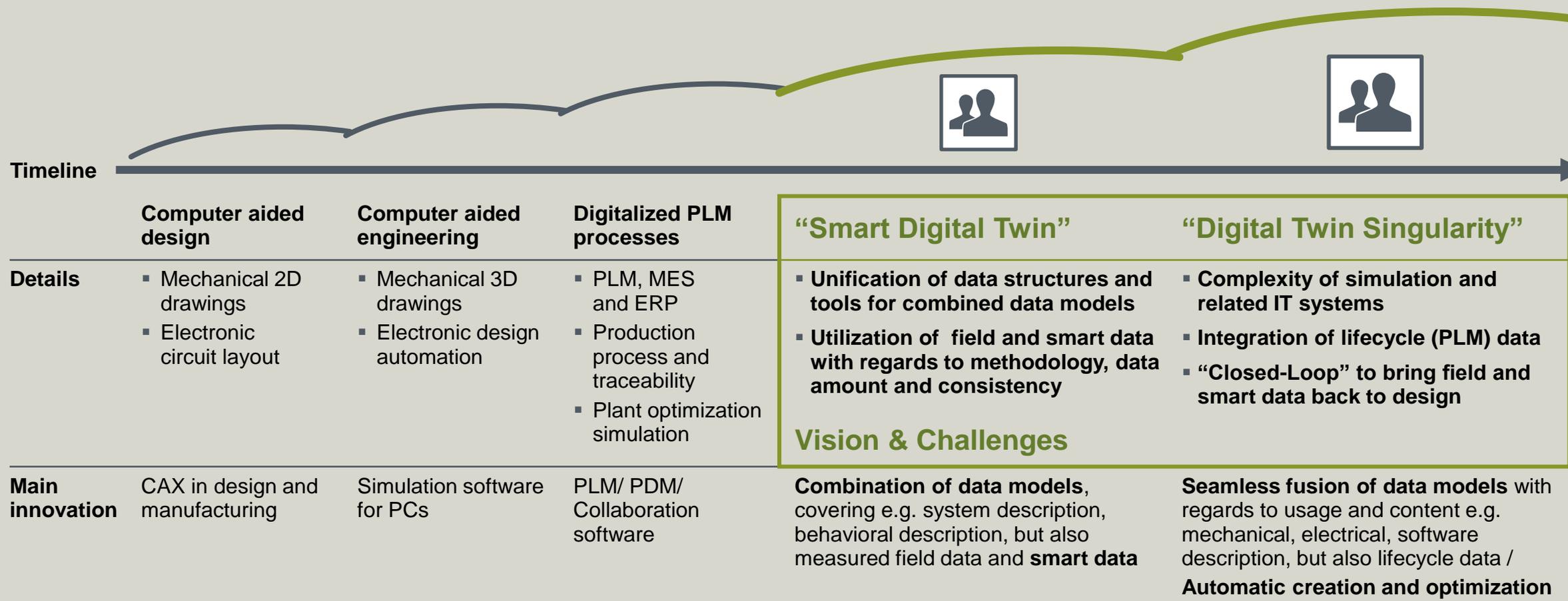


Digitally enhanced electrification and automation

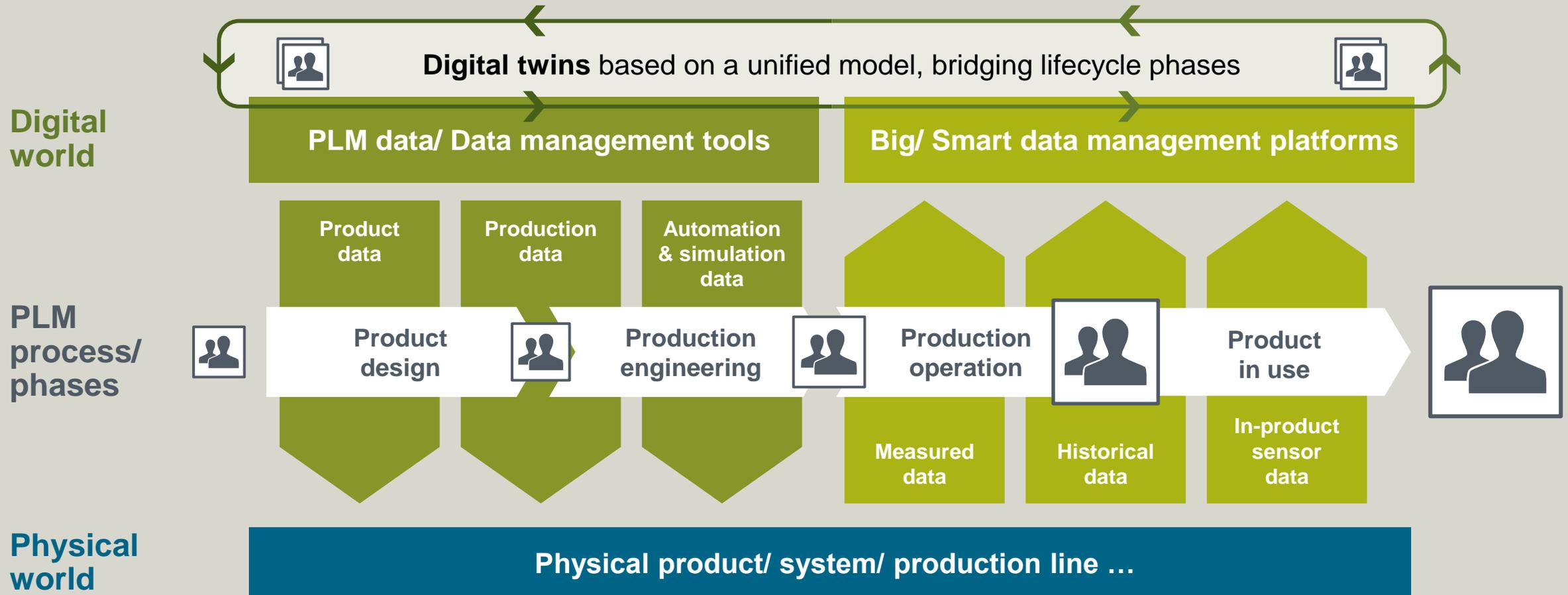
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The “Digital Twin” vision promises an ultimate boost in productivity



Digital Twin – Close the loop to improve or even “automate” model creation, and to constantly optimize and enrich data models, using field and smart data



The Digital Twin address products, productions systems, automation systems, but also internal and external “value chain networks”

Digital Twin of Cyber-Physical Production System (CPPS)



Example 1

Digital twin of a production line integrated in a MES to enable decision support (prescriptive) due to upfront simulation of alternative decisions

Example 2

Digital twin of a production line integrated in a machine, automation system or a robot to enable environment simulation for self-coordinating, self-optimizing, autonomous systems

Digital world



Sync digital and real world

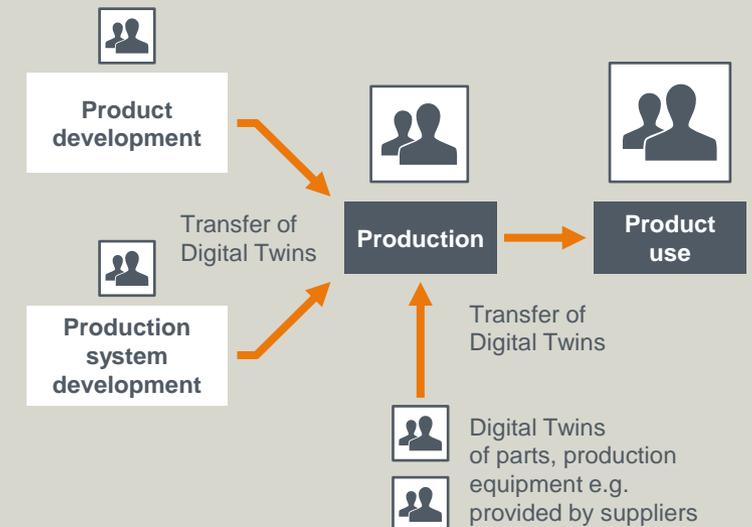
Revolving synchronization of digital and real world in order to mutually optimize, enrich digital twins based on historical data, individual and fleet data as well as engineering and simulation models



Physical world

Digital Twin bridges value chain networks

Digital twins follow the value chain and cross company borders, targeting at a comprehensive integration of data and models from the entire value chain including suppliers



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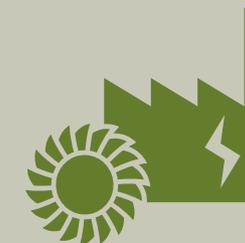
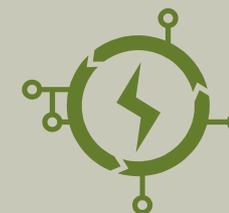
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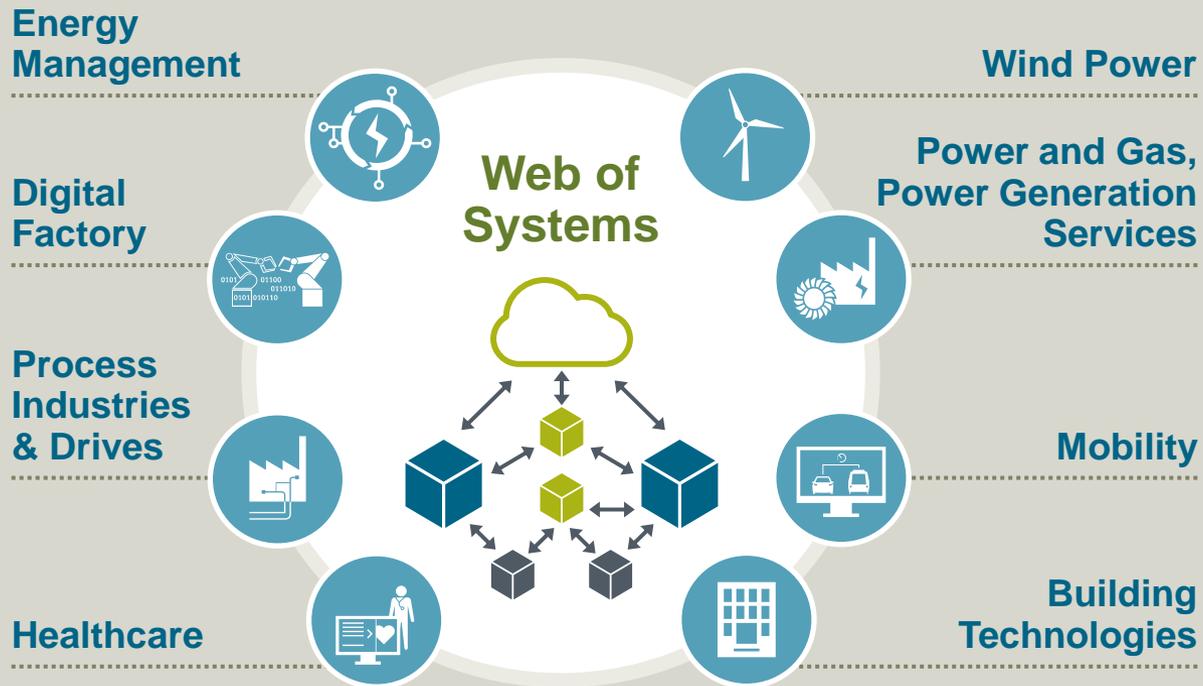


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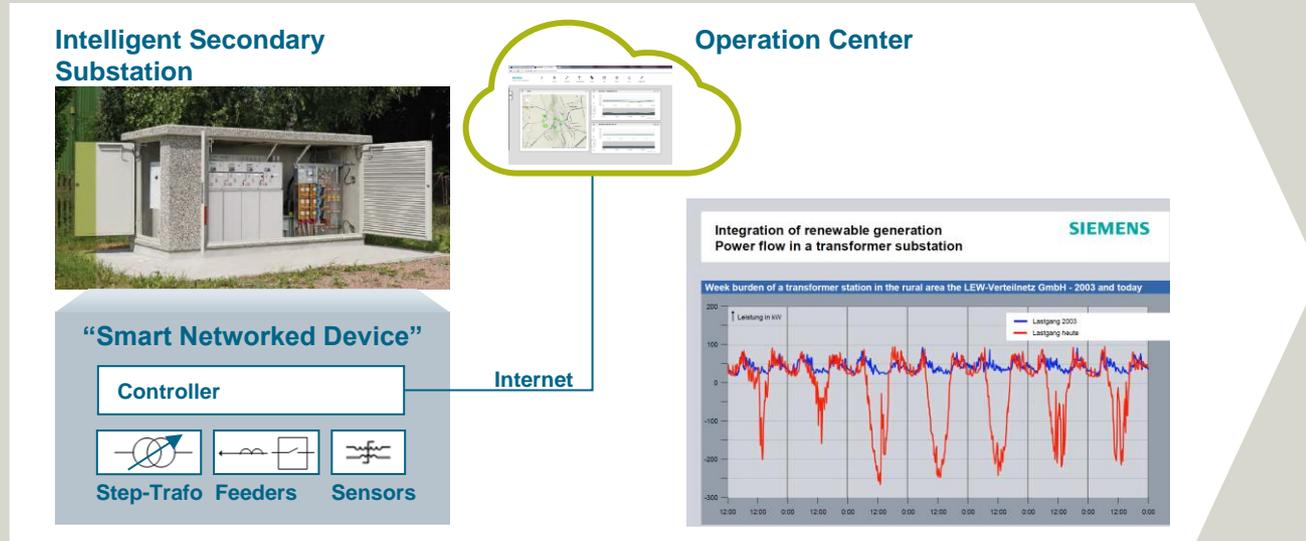


Siemens leverages the Internet of Things to the needs of our customers in industry and infrastructure



- + The Web of Systems puts devices, machines and their interactions in the center of digitally-networked industries
- + Devices process data locally and make decisions
- + Owners decide what happens with their data
- + Devices organize themselves and communicate with each other
- + New functionalities can be installed as with apps on smartphones
- + The installed base can be digitalized with the Web of Systems
- + Siemens delivers infrastructure and industry solutions characterized by:
 - **Reliability**
 - **Durability**
 - **Data security**

Web of Systems for distributed autonomous control – Example The Intelligent Secondary Substation in a Smart Grid



“Intelligent Secondary Substation for reliable, stable and cost efficient Smart Grids”

- **Smart Devices:** Local control (e.g. voltage control) using attached sensors & actuators, plug-and-play device2cloud connectivity (e.g. for grid management, monitoring, data analytics)
- **App-powered devices:** Dynamically add features (e.g. control, metering, monitoring, add-on services) and keep ISS “fresh”
- **Interacting Devices:** Mesh network of ISSs for fast fault localization and self healing, decentralized operation coordination
- **Cross domain integration:** interlinked infrastructures of smart grid, power network and buildings

- + **Minimized Engineering Effort:** Plug-and-Play capabilities, remote software update and feature enhancements, asset monitoring
- + **Reliable system operation at lower cost:** Supervised autonomous local control enables reliable and stable Smart Grid operation although making use of highly cost efficient but unreliable Internet connections to the operation center

Questions and Answers

